



Lotus Pond – Being and Continuing
Chua Ek Kay

Our mission: To provide appropriate risk management solutions for selected market segments which will result in enhanced customer experience.



Lotus Pond – Being and Continuing

A recipient of Singapore's Cultural Medallion Award, Chua is best known for bridging Eastern and Western elements in his paintings. He is the first Chinese ink painter to win the UOB Painting Of The Year ("POY") Competition. Using Chinese ink as a medium, Chua brings out the beauty and spirit of the lotus at various periods of its life, capturing the graceful movements of the lotus for posterity. The UOB POY Competition and Exhibition is a flagship event under the Bank's corporate social responsibility programme.

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Company Profile

Founded in 1971, United Overseas Insurance Limited (“UOI”) very quickly made its mark in the business community and, in just seven years, UOI was listed on the Singapore Exchange. UOI’s profitable growth over the years reflects its financial strength and prudence.

The Group’s principal activities are the underwriting of general insurance business and reinsurance. General insurance covers a broad spectrum of classes of insurance, among which are fire, marine, motor, engineering, general accident and liability business.

The Management of the Group is located at 3 Anson Road, #28-01 Springleaf Tower, Singapore 079909, and its Singapore and international operations are supported by prominent insurance brokers, agents and international reinsurance companies. UOI has a representative office in Yangon, Myanmar.

Through its wholly-owned subsidiary, UOB Insurance (H.K.) Limited, the Group provides a complete range of general insurance services in Hong Kong.

UOI provides management services for Union (2009) Limited (formerly known as Overseas Union Insurance, Limited).

Corporate Information

Board of Directors

Wee Cho Yaw
(Chairman)
Chan Mun Wai David
(Managing Director & Principal Officer)
Wee Ee Cheong
Hwang Soo Jin
Yang Soo Suan
Lee Soo Ann

Audit Committee

Yang Soo Suan
(Chairman)
Hwang Soo Jin
Lee Soo Ann

Nominating Committee

Hwang Soo Jin
(Chairman)
Wee Cho Yaw
Yang Soo Suan

Remuneration Committee

Wee Cho Yaw
(Chairman)
Hwang Soo Jin
Yang Soo Suan

Secretary

Chan Vivien

Assistant General Managers

Faridah Rahmat Ali
Underwriting
Seah Eng Wah Tony
*Business Development/
Direct Marketing*

Senior Managers

Tang Ming Leung Andrew
Corporate Services
Tan Siok Gek Jean
Business Development
Chia-Sie Lie Ming
Claims

Managers

Tan Hwee Ngoh Nellie
Corporate Services
Chia-Lim Siew Heah
Corporate Services
Teo Hock Chye
Business Development
Ler Seow Meng Stanley
Business Development

Deputy Managers

Ng Sze Theng
Information Systems
Sim Bee Heng Veronica
Corporate Services
Lee-Lim Bee Geok
Underwriting

Assistant Managers

Lai-Ng Hoe
Corporate Services
Wong-Tan Lay Hua Suzy
Claims
Lim Kok Hong
Underwriting
Leow Dan Liang Diana
Underwriting
Oh-Ong Lay Hong
Business Development
Ow-Neo Ah Yen, Annie
Direct Marketing
Neo Irene
Direct Marketing
Teng-Un Wai Lin
Underwriting

Business Address

3 Anson Road
#28-01 Springleaf Tower
Singapore 079909
Phone: (65) 6222 7733
Fax: (65) 6327 3869 / 6327 3870
Email: ContactUs@uoi.com.sg
Website: uoi.com.sg

Registered Office

80 Raffles Place
UOB Plaza
Singapore 048624
Company Registration No: 197100152R
Phone: (65) 6533 9898
Fax: (65) 6534 2334

Share Registrar

Boardroom Corporate & Advisory
Services Pte Ltd
50 Raffles Place
Singapore Land Tower #32-01
Singapore 048623
Phone: (65) 6536 5355
Fax: (65) 6536 1360

Auditors

Ernst & Young LLP
One Raffles Quay
North Tower, Level 18
Singapore 048583
Partner-in-charge:
Yap Swee Gek
(Appointed on 29 April 2009)

Subsidiary

UOB Insurance (H.K.) Limited
16th Floor, Worldwide House
19 Des Voeux Road Central
Hong Kong S.A.R.
Phone: (852) 3606 9933
Fax: (852) 2810 0225

Myanmar Representative Office

Room No. 1401, 14th Floor
Olympic Tower
Corner of Mahar Bandoola Street &
Bo Aung Kyaw Street
Kyauktada Township
Yangon
Myanmar
Phone: (95) (1) 392 917
Fax: (95) (1) 392 916

Chairman's Statement



“The Company will continue to adopt a prudent underwriting approach coupled with a selective retention of quality risks. Consequently, underwriting profit is expected to remain positive.”

The Singapore economy rebounded dramatically and grew by 14.5% in 2010 underpinned by expansion in the manufacturing, construction and services sectors. As for the general insurance market, its moderate growth of 3.7% continued to be led by the motor insurance sector which had benefitted from increases in pricing. However, there was business contraction in the other classes of insurance such as marine cargo, hull, health and construction-related insurances.

I am pleased to report that the Company was able to achieve another record underwriting profit of \$17.9 million in 2010 due to its judicious underwriting policy and selective retention of quality risks supported by sound risk management practices. The Company recorded an increase in investment income to \$19.3 million due largely to a one-time gain from the sale of its stake in a group-linked company and improved market sentiments. Consequently, the Company's profit before tax rose to a new record of \$37.2 million, against the \$26.1 million achieved in 2009.

Gross premiums increased by 6% to \$88.3 million mainly due to improved business from the bancassurance initiatives with the parent bank, stronger support from varied distribution channels and higher income from regional activities. The premium growth was largely from Fire and General Accident businesses which continued to be the more profitable classes of business.

The Board has proposed to transfer \$1 million to general reserve. It recommends a final one-tier tax-exempt dividend of 12 cents per share. Together with the interim dividend of 5 cents, the total dividend for financial year 2010 would amount to 17 cents per share.

The Company's wholly-owned subsidiary in Hong Kong, UOB Insurance (H.K.) Limited, achieved a higher profit before tax of \$807,000 (2009: \$661,000). This improvement was largely due to foreign exchange gains.

2011 Prospects

The Singapore economy is expected to grow at a more moderate pace of between 4% and 6% led largely by the services sector.

The general insurance industry is expected to see an erosion of premium rates caused by intense competition. The Company will continue to adopt a prudent underwriting approach coupled with a selective retention of quality risks. Consequently, underwriting profit is expected to remain positive.

Acknowledgement

Dr Lee Soo Ann, who has been a Board member since 2000, has decided not to offer himself for re-election at this year's annual general meeting. The Board would like to record its deep appreciation to Dr Lee for his learned advice and guidance all these years.

On behalf of the Board, I wish to thank management and staff for their dedication and hard work throughout the year. My thanks are also extended to our clients, brokers, agents, reinsurers and shareholders for their steadfast support. I also wish to express my gratitude to my colleagues on the Board for their invaluable counsel.

Wee Cho Yaw
March 2011

Financial Review

Comparative Group Growth Data (Figures In \$ Million)

	2006	2007	2008	2009	2010
Gross premiums	67.43	71.28	83.02	84.46	89.23
Shareholders' equity	163.08	198.17	172.49	214.76	238.38
Total assets	325.01	374.41	360.49	416.01	442.80
Insurance underwriting profit before tax	11.79	13.77	14.29	17.46	18.12

Over the last five years, the Group grew its gross premiums from \$67.43 million in 2006 to \$89.23 million in 2010. The increase in premium income was largely derived from insurance intermediaries' strong support, cross-selling with the parent bank and group-linked companies, new offshore insurance premiums from the bank's regional offices and the Group's reinsurance partners.

The Group shareholders' equity as at 31 December 2010 increased by 11.0% to \$238.38 million when compared against the preceding year due to higher insurance underwriting profits and investment income. Over a five-year period, the shareholders' equity grew by \$75.3 million or 46.2% whilst the total assets of the Group saw a growth of 36.2% from \$325.01 million in 2006 to \$442.8 million by the end of December 2010.

The Group achieved a record underwriting profit before tax of \$18.12 million in 2010, an increase of 3.8% over that of 2009. From 2006 to 2010, insurance underwriting profit before tax for the Group grew consistently from \$11.79 million to \$18.12 million.

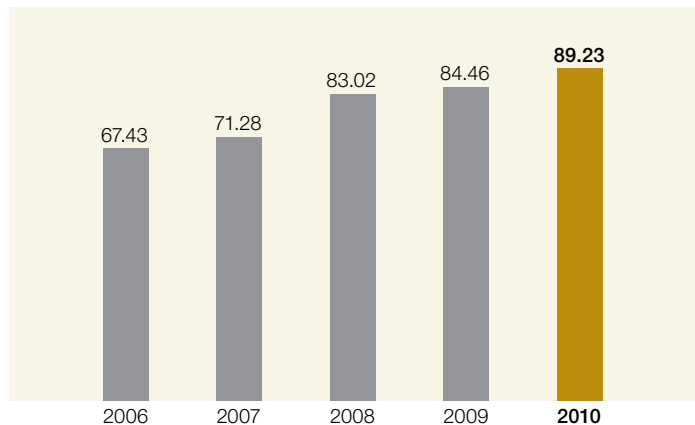
Financial Highlights

Key Indicators	The Group		Increase/ decrease
	2010	2009	
Profit For The Financial Year (\$'000)			
Gross premiums	89,234	84,464	5.6%
Insurance underwriting profit	18,119	17,462	3.8%
Other income	19,862	9,281	114.0%
Profit before tax	37,981	26,743	42.0%
Selected Balance Sheet Items As At Year-end (\$'000)			
Total assets	442,804	416,014	6.4%
Net technical balances	75,821	69,114	9.7%
Shareholders' equity	238,383	214,760	11.0%
Financial Ratios			
Earnings per share - basic and diluted (cents)	54.7	37.8	44.7%
Return on average shareholders' equity (ROE) (%)	14.8	12.0	2.8% point
Return on average total assets (ROA) (%)	7.8	6.0	1.8% point
Expense/income ratio (%)	23.1	21.1	2.0% point
Declared dividend per share (cents)			
Interim	3.0	3.0	-
Interim special	2.0	-	NM
Final	12.0	12.0	-
Net assets value per share (\$)	3.90	3.51	11.1%

Note: NM = Not Meaningful

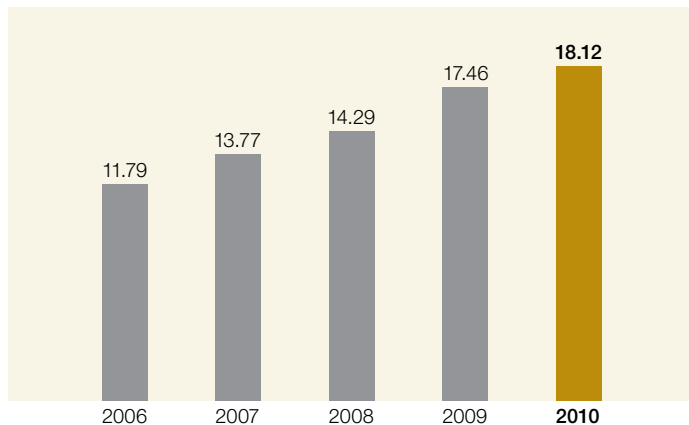
Financial Highlights

Group gross premiums (\$ million)



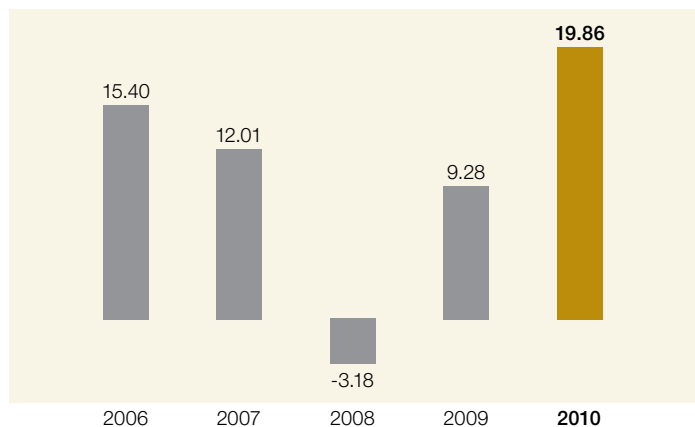
2010: \$89.23 million
2009: \$84.46 million

Group insurance underwriting profit (\$ million)



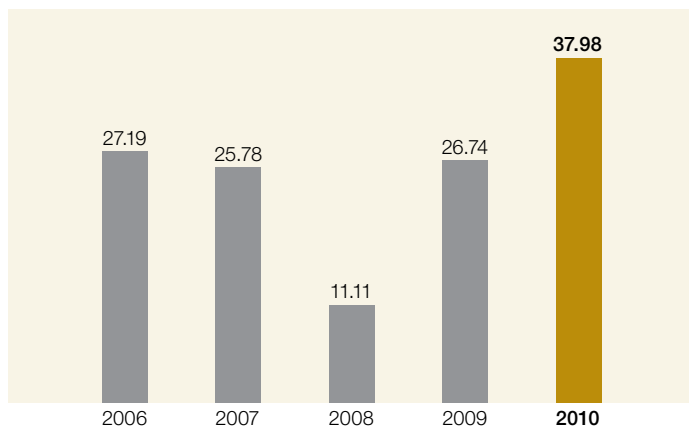
2010: \$18.12 million
2009: \$17.46 million

Group other income (\$ million)



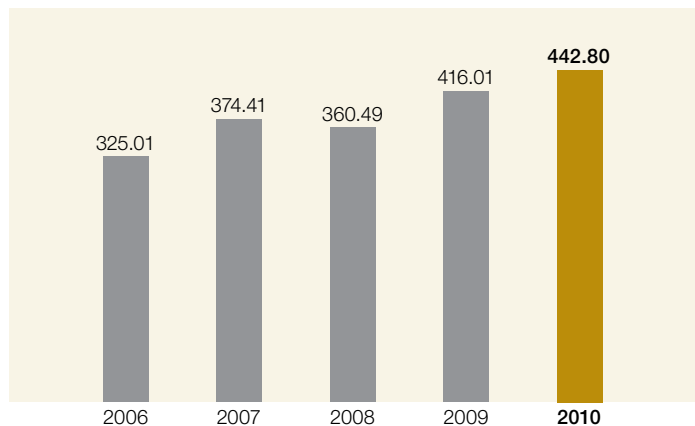
2010: \$19.86 million
2009: \$9.28 million

Group profit before tax (\$ million)



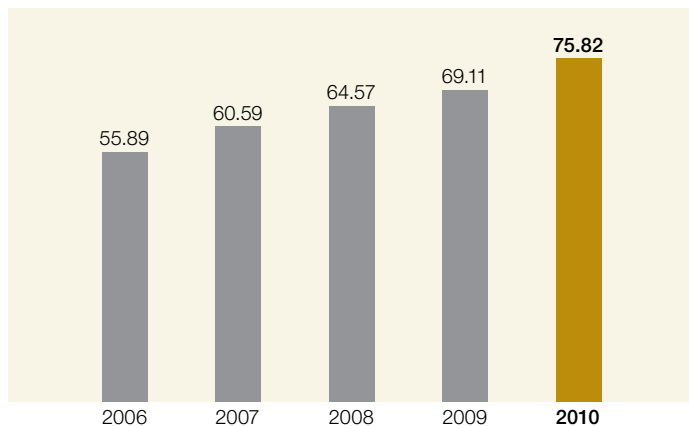
2010: \$37.98 million
2009: \$26.74 million

Group total assets (\$ million)



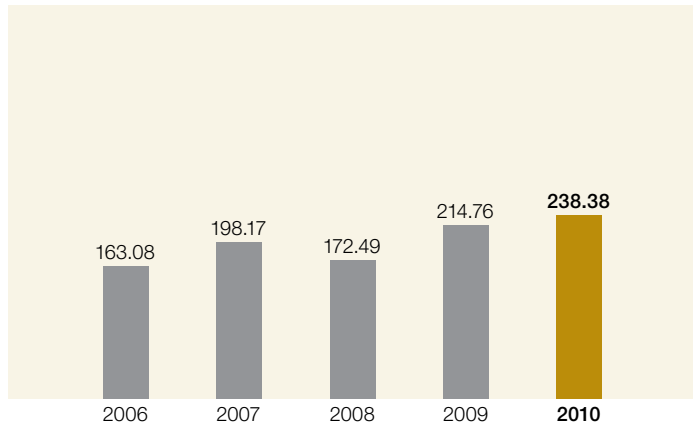
2010: \$442.80 million
2009: \$416.01 million

Group net technical balances (\$ million)



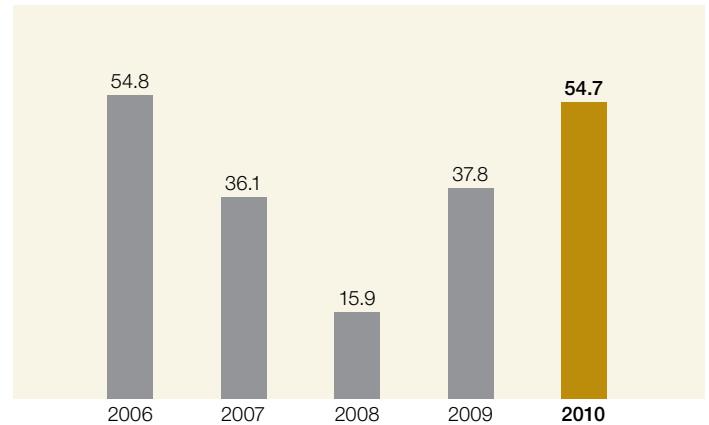
2010: \$75.82 million
2009: \$69.11 million

Group shareholders' equity (\$ million)



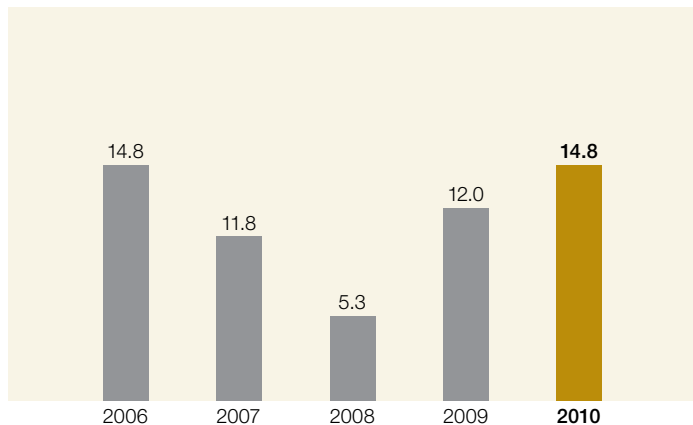
2010: \$238.38 million
2009: \$214.76 million

Group earnings per share - basic and diluted (cents)



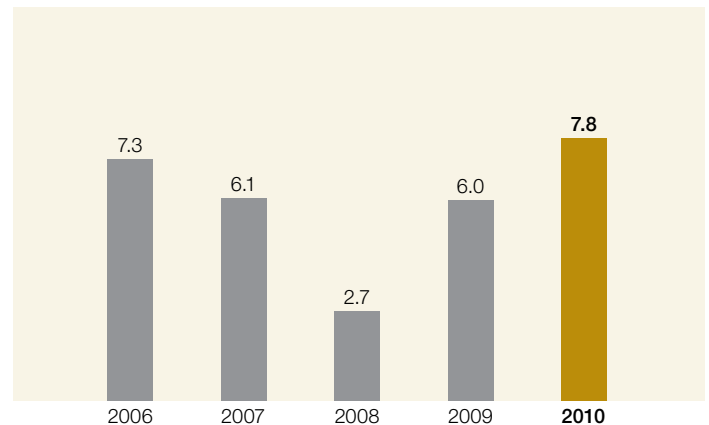
2010: 54.7 cents
2009: 37.8 cents

Group return on average shareholders' equity (%)



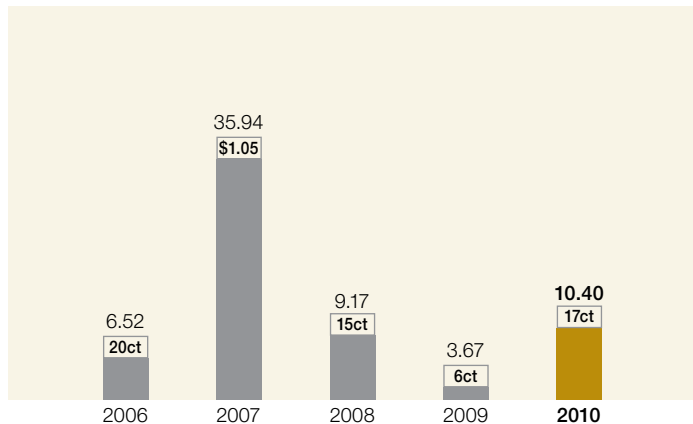
2010: 14.8%
2009: 12.0%

Group return on average total assets (%)



2010: 7.8%
2009: 6.0%

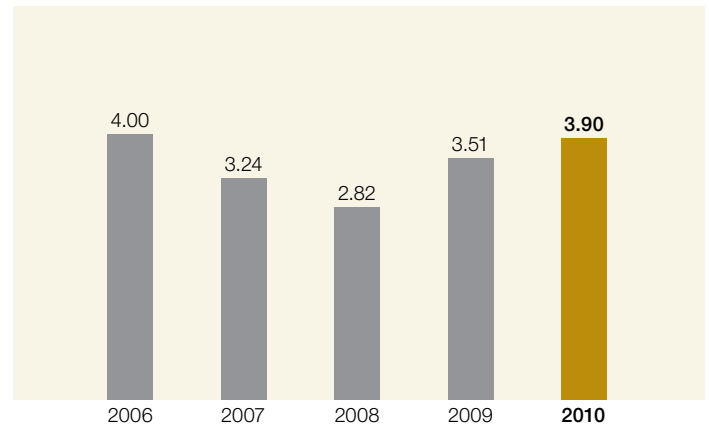
Group dividend paid during the financial year (\$ million)



2010: \$10.40 million
2009: \$3.67 million

Dividend rate

Group net assets value per share (\$)



2010: \$3.90
2009: \$3.51

Board of Directors

Wee Cho Yaw Chairman

Age 82. Dr Wee has been the Chairman of United Overseas Insurance since 1971. He was appointed to the Board on 17 February 1971 and last re-appointed as Director on 30 April 2010. A non-independent and non-executive director, he is the Chairman of the Remuneration Committee and a member of the Nominating Committee.

Dr Wee is the Chairman of United Overseas Bank ("UOB") and its subsidiaries, Far Eastern Bank, United Overseas Bank (Malaysia) and United Overseas Bank (Thai) Public Company, President Commissioner of PT Bank UOB Buana, and Supervisor of United Overseas Bank (China). He is the Chairman of United International Securities, Haw Par Corporation, UOL Group, Pan Pacific Hotels Group, United Industrial Corporation, and Singapore Land and its subsidiary, Marina Centre Holdings. He is also the Chairman of Wee Foundation.

Dr Wee was conferred the Businessman of the Year award twice at the Singapore Business Awards in 2001 and 1990. In 2006, he received the inaugural Credit Suisse-Ernst & Young Lifetime Achievement Award for his outstanding achievements in the Singapore business community. In 2009, he was conferred the Lifetime Achievement Award by The Asian Banker. Dr Wee is the Pro-Chancellor of Nanyang Technological University and the Honorary President of the Singapore Chinese Chamber of Commerce & Industry, the Singapore Federation of Chinese Clan Associations and the Singapore Hokkien Huay Kuan. He received Chinese high school education and was conferred Honorary Doctor of Letters by the National University of Singapore in 2008.

Chan Mun Wai David Managing Director & Principal Officer

Age 57. Mr Chan is a professional insurer with more than 30 years of experience.

He was appointed to the Board on 10 March 1994 and last re-elected as Director on 30 April 2010. He is an executive director. He is the Deputy Chairman, Director and a member of the Executive Committee of Singapore Reinsurance Corporation. He is also the former President of the General Insurance Association of Singapore.

Mr Chan is a Chartered Insurer and Fellow of the Chartered Insurance Institute and holds a Bachelor of Business Administration from the University of Singapore.

Wee Ee Cheong

Age 58. Mr Wee was appointed to the Board on 20 March 1991 and last re-elected as Director on 29 April 2009. A non-independent and non-executive director, he is the Deputy Chairman and Chief Executive Officer of UOB and is a director of several UOB subsidiaries and affiliates, including Far Eastern Bank, United Overseas Bank (Malaysia), United Overseas Bank (Thai) Public Company and United International Securities. He is the Chairman of United Overseas Bank (China) and a commissioner of PT Bank UOB Buana.

Mr Wee is the current Chairman of The Association of Banks in Singapore. He serves as a director of The Institute of Banking & Finance and chairs the Financial Industry Competency Standards (FICS) Steering Committee. He is a member of the Board of Governors of the Singapore-China Foundation, Visa International Senior Client Council, India-Singapore CEO Forum and Advisory Board of the INSEAD East Asia Council and International Council. He is also a director of Wee Foundation. Mr Wee is an honorary council member of Singapore Chinese Chamber of Commerce & Industry. He had previously served as Deputy Chairman of Housing & Development Board, and a director of Port of Singapore Authority, UOL Group and Pan Pacific Hotels Group.

He holds a Bachelor of Science (Business Administration) and a Master of Arts (Applied Economics) from The American University, Washington, DC.

Hwang Soo Jin

Age 75. Mr Hwang is a Chartered Insurer with more than 50 years of business experience.

He was appointed to the Board on 17 February 1971 and last re-appointed as Director on 30 April 2010. An independent director, Mr Hwang is the Chairman of the Nominating Committee and a member of the Audit and Remuneration Committees.

He is the Chairman Emeritus, Director and Senior Advisor of Singapore Reinsurance Corporation and a director of Haw Par Corporation, United Industrial Corporation and Singapore Land. He is also a Justice of Peace, Adviser to the Asean Insurance Council and an Honorary Fellow of the Singapore Insurance Institute. He is a former director of Lee Kim Tah Holdings and the former Chairman of Singapore Reinsurance Corporation.

Mr Hwang is a Chartered Insurer of the Chartered Insurance Institute, UK.

Yang Soo Suan

Age 74. Mr Yang is an architect by training with more than 43 years of professional practice experience.

He was appointed to the Board on 20 March 1991 and last re-appointed as Director on 30 April 2010. An independent director, he is the Chairman of the Audit Committee and a member of the Nominating and Remuneration Committees. He is a director of United International Securities and RSP Architects Planners & Engineers. He is a life fellow member of the Singapore Institute of Architects, a fellow member of the Singapore Society of Project Managers, and a member of the Singapore Institute of Directors. He is the former Chairman of Architects 61 and National Fire Prevention Council. He is also a former board member of the Housing & Development Board and the Board of Architects, and the former President of the Singapore Institute of Architects.

Mr Yang holds a Bachelor of Architecture (Honours) in Design, Town Planning and Building (1961) from Melbourne University, Australia and was awarded the Bintang Bakti Masyarakat (Public Service Star, Singapore) in 1996.

Lee Soo Ann

Age 72. Dr Lee is an economist in the government and academia with more than 40 years of experience.

He was appointed to the Board on 16 February 2000 and last re-appointed as Director on 30 April 2010. An independent director, he is a member of the Audit Committee. He is also a director of United International Securities and AGF Asia Asset Management, Fellow of the Singapore Institute of Directors and Senior Fellow in the Department of Economics, National University of Singapore. He is a former board member of the Port of Singapore Authority, Jurong Town Corporation, National Productivity Board and Science Council of Singapore.

Dr Lee is the former Dean of Accountancy and Business Administration and former Director of the School of Management in the National University of Singapore.

He holds a Bachelor of Arts (Honours) in Economics from The University of Malaya in Singapore, a Master of Arts (with Distinction) in Development Economics from Williams College, Massachusetts, a Master of Christian Studies from Regent College, Vancouver and a Doctor of Philosophy from the University of Singapore.

Corporate Governance

This statement describes the Company's corporate governance framework, policies and practices. The Company's corporate governance framework is guided by the provisions of the Singapore Code of Corporate Governance 2005 ("Code") and the Guidelines On Corporate Governance For Banks, Financial Holding Companies and Direct Insurers issued by the Monetary Authority of Singapore in 2005 and amended in December 2010 ("MAS Guidelines").

Board's Conduct of its Affairs

The role of the Board is mainly to:

- set strategic directions;
- review and approve business plans and budgets;
- monitor financial performance;
- determine capital structure;
- declare dividends;
- approve corporate initiatives;
- review risk management framework and processes; and
- set the values and standards of the Company.

The Board is assisted by three board committees, namely, the Nominating Committee, the Remuneration Committee and the Audit Committee. The membership and details of these committees are set out on pages 11 to 12. As the Board oversees the Company's business closely, it does not see a need for the Company to have additional oversight by way of an executive committee.

The Board has four scheduled meetings a year. Additional meetings are held whenever there are urgent matters to attend to. Directors who are unable to attend meetings physically can participate by telephonic and/or video conference. Four board meetings were held last year and the directors' attendance record is set out in the table below.

Directors are provided with detailed financial and operational reports before each meeting. The financial reports highlight the Group's quarterly performance against budgeted results and explain any material variance from the budget. Directors have unrestricted access to the Management to clarify any query they may have.

The Company Secretary keeps the Board informed of the changes in regulations that affect the Company, and the best practices in corporate governance. The directors may, when necessary, seek independent professional advice on any matter concerning the Company's business.

Board Composition

The Board comprises the following members:

Wee Cho Yaw (<i>Chairman</i>)	Non-executive & non-independent
Chan Mun Wai David (<i>Managing Director & Principal Officer</i>)	Executive & non-independent
Wee Ee Cheong	Non-executive & non-independent
Hwang Soo Jin	Independent
Yang Soo Suan	Independent
Lee Soo Ann	Independent

Dr Wee Cho Yaw, the Chairman, provides leadership to the Board. He ensures that board meetings are held regularly and that directors are provided with adequate and timely information for the discharge of their duties and responsibilities.

Mr Chan Mun Wai David, the Managing Director and Principal Officer, is responsible for the day-to-day running of the business of the Company. He is assisted by a team of senior management staff and several management committees.

The Nominating Committee is satisfied that all the directors have the relevant experience, capabilities and skills. Two directors have insurance industry experience. The Board considers its present number of six directors to be sufficient.

The Company has adopted appropriate measures for directors to update themselves on the latest developments in the insurance and investment markets, financial accounting standards, risk management methods, regulatory requirements and corporate governance best practices.

The directors' profile are provided on pages 8 and 9.

Name of Director	Number of meetings attended in 2010			
	Board of Directors	Audit Committee	Nominating Committee	Remuneration Committee
Wee Cho Yaw	4	NA	1	1
Chan Mun Wai David	4	NA	NA	NA
Wee Ee Cheong	4	NA	NA	NA
Hwang Soo Jin	4	4	1	1
Yang Soo Suan	4	4	1	1
Lee Soo Ann	4	4	NA	NA
Number of meetings held in 2010	4	4	1	1

NA: Not Applicable

Under the Company's Articles of Association, all directors are subject to regular re-election at least once every three years. Directors above 70 years of age are subject to annual re-appointment.

Nominating Committee

The members of the Nominating Committee ("NC") are Messrs Hwang Soo Jin (*Chairman*), Wee Cho Yaw and Yang Soo Suan. All the members except for Dr Wee Cho Yaw are independent.

The NC's primary role is to recommend to the Board eligible candidates (including current directors) for appointment or where appropriate, re-appointment to the Board, board committees and key positions in the Company. When reviewing its recommendations to the Board, the NC takes into consideration factors such as the candidates' background, experience, skills, personal qualities and availability to commit to their duties as board members.

The NC assesses each director's performance and independence, and the effectiveness of the whole Board at least once a year. Assessment of individual directors is based on the director's commitment to his duties as a board member, skills, preparedness, participation, insight, financial literacy and judgement. The Board is generally assessed by the quality of direction it provides and the performance of the Company.

The NC has considered all directors to be independent except for Dr Wee Cho Yaw who is the Chairman of the Board and Mr Wee Ee Cheong who is the Deputy Chairman and CEO of United Overseas Bank ("UOB"), the substantial shareholder of the Company, and Mr Chan Mun Wai David who is the Managing Director of Company.

The NC meets at least once a year.

Remuneration Committee

The Remuneration Committee's ("RC") members are Messrs Wee Cho Yaw (*Chairman*), Hwang Soo Jin and Yang Soo Suan. All the members except for Dr Wee Cho Yaw are independent. Although the Code and MAS Guidelines recommend that the chairman of a remuneration committee should be independent and a non-executive director, the Board is of the view that Dr Wee Cho Yaw is the best person to continue to chair the RC as he has wide experience in remuneration matters.

The RC reviews the Company's remuneration policy and practices, directors' remuneration, fees and allowances, and ensures that the Company's remuneration and fees remain competitive.

The Company's remuneration policy rewards staff based on the total compensation approach whereby staff would receive a fixed pay and a variable bonus based on performance. Being part of the UOB Group, the Company's remuneration policy is aligned with the UOB Group's approach on remuneration matters. The staff variable performance bonus is based on a formula agreed with the Singapore Insurance Employees Union. In addition, the RC also recommends to the Board, fees to be paid to the Company's directors. The Board will consider the RC's recommendation before submitting it for shareholders' approval at each annual general meeting. The approved directors' fees are divided among directors on the basis that those who have additional responsibilities as members or chairmen of board committees would receive more fees.

The Company's remuneration policy rewards employees competitively based on their performance. It is not in the Company's interest to disclose the remuneration of its top five executives. There is no employee who is an immediate family member (as defined in the Singapore Exchange's ("SGX") Listing Manual) of a director and whose annual remuneration exceeds \$150,000. The Company does not have a staff share option incentive scheme.

The directors' fees and remuneration for the financial year 2010 are disclosed on page 13.

The RC meets at least once a year.

Audit Committee

The Audit Committee's ("AC") members are Messrs Yang Soo Suan (*Chairman*), Hwang Soo Jin and Lee Soo Ann, all of whom are independent.

The AC assists the Board in reviewing the:

- quarterly financial statements;
- internal and external audit plans and audit reports;
- external auditors' evaluation of the system of internal accounting controls;
- scope and results of the internal and external audit procedures;
- adequacy of internal audit resources;
- cost effectiveness, independence and objectivity of external auditors;
- significant findings of internal audit investigations; and
- interested person transactions.

Corporate Governance

The Managing Director, the internal and external auditors and the Chief Financial Officer of the parent company, UOB, submit their reports and brief the AC at all AC meetings. With respect to the Group's audited financial statements, the AC reviews the quality of the accounting principles that are applied and the Management's judgement on items that might affect the financials and considers whether the financial statements are fairly presented in conformity with Singapore Financial Reporting Standards in all material aspects.

The AC reviews the independence of the external auditors quarterly. The AC takes into account the external auditors' financial, business and professional relationships with the Company and any fee that the external auditors may have received for non-audit services rendered to the Group. The AC is satisfied that the current external auditors are independent.

The AC has nominated Messrs Ernst & Young LLP for re-appointment as external auditors at the next annual general meeting in April 2011.

The AC has adequate resources to discharge its duties and has the power to conduct or authorise investigations into any matter concerning the Company.

The AC held four meetings last year. The AC would meet the internal and external auditors separately and among the AC members themselves without the Management being present whenever there are issues to discuss.

The Company has in place an adequate system of internal controls. The Managing Director heads a committee of senior management staff that reviews the internal control functions and risk management processes regularly.

The AC reviews the Company's internal control systems and risk management processes and submits its report to the Board. The Board has reviewed the AC's report, deliberated on its own and is satisfied that the Company's internal control systems, including the financial, operational and compliance controls and risk management processes, are adequate.

Internal Audit

The Company's internal audit services are provided by UOB Group Audit. The head of UOB Group Audit is responsible for the Company's internal audit functions. He reports directly to the AC chairman.

UOB Group Audit has adopted the Standards for the Professional Practice of Internal Auditing set by the Institute of Internal Auditors.

UOB Group Audit has assured the AC that it has adequate resources to carry out the Company's internal audit function and that the Company's internal controls are adequate.

Risk Management

The Managing Director heads the Risk Management and Compliance Committee ("RMCC"). The RMCC identifies, assesses, monitors and controls the various types of risks faced by the Company. Different aspects of the RMCC's work are independently reviewed by UOB, its parent company. The UOB Group Risk Management, Group Compliance and Group Audit perform the independent reviews and report their findings to the Company's AC. With these arrangements in place, it is not considered necessary to establish a separate board risk management committee or to appoint a chief risk officer.

Communication with Shareholders

The Company provides shareholders with timely and equal access to information on the Company's activities so that they can make informed investment decisions. Announcements of financial results are released quarterly and other corporate information are disclosed whenever they are issued on the SGXNET, the SGX's website, and on the Company's website. The Company's annual reports are sent to shareholders and posted on SGXNET and the Company's website.

At general meetings, shareholders can engage and communicate with the Company on relevant issues. If shareholders are unable to attend, they may appoint up to two proxies to attend and vote in their place at general meetings.

Ethical Standards

The Company has a Code on Dealing in Securities for its directors and officers and a Code of Conduct for its staff. The Company also has a whistle-blowing policy for staff to raise any wrongdoing to the Management.

Interested Person Transactions

During the year, the Company entered into the following interested person transactions within the meaning of Chapter 9 of the SGX Listing Manual:

Name of interested person	Aggregate value of all interested person transactions during the financial year 2010 (excluding transactions less than \$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)	Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than \$100,000)
Union (2009) Limited	The Company purchased 21.7 million shares or approximately 3.59% of the issued share capital of Singapore Reinsurance Corporation Limited from Union (2009) Limited for a total cash consideration of about \$5.9 million.	Nil
United Overseas Bank Limited	The Company entered into a service level agreement with UOB for the provision to telemarketing services by UOB to the Company.	Nil

Directors' Fees and Remuneration

Name of Director	Directors' Fees %	Base or fixed salary %	Variable performance bonus %	Benefits-in-kind and others %	Total %
\$500,000 to \$749,999					
Chan Mun Wai David	3.1	52.1	35.5	9.3	100.0
Below \$250,000					
Wee Cho Yaw	100.0	–	–	–	100.0
Wee Ee Cheong	100.0	–	–	–	100.0
Hwang Soo Jin	100.0	–	–	–	100.0
Yang Soo Suan	100.0	–	–	–	100.0
Lee Soo Ann	100.0	–	–	–	100.0

Risk Management

As the management of risk is fundamental to the financial soundness and integrity of the Group, risk evaluation forms an integral part of the Group's business strategy development. The risk management philosophy is that all risks taken must be identified, assessed, monitored and managed within a robust risk management framework, and that returns must commensurate with the risks taken.

The Board of Directors (the "Board") has overall responsibility for determining the type and level of business risks that the Group undertakes to achieve its corporate objectives. The Board has delegated to the Management the authority to formulate, review and approve policies and processes on monitoring and managing risk exposures. The major policy decisions and proposals on risk exposures approved by the Management are subject to review by the Board.

The Management of the Group has the responsibility of establishing and implementing appropriate systems and controls in managing and mitigating risks arising from its business operations. The systems and controls are designed to identify, assess, manage and monitor, rather than eliminate, the risks in the Group's business operations and can only provide reasonable and not absolute assurance.

Various committees, comprising the managerial staff of the Group, meet regularly to deliberate on matters relating to the key types of risks under their respective supervision.

The **Management Committee** monitors the overall operational matters of the Group. It formulates, reviews and approves policies and strategies relating to the monitoring and management of operational risks and develops appropriate action plans across all business and support units. It also sets strategic directions of the Group, determines the allocation of resources and monitors the execution of strategic plans and key performance indicators.

The **Risk Management and Compliance Committee** addresses all risk management, corporate governance and compliance issues affecting the Group. These issues can emanate from regulatory authorities, industry associations, parent company, auditors and other relevant bodies. It monitors the implementation of risk management policies and procedures by all operational units. It also develops and implements compliance policies, procedures and guidelines to meet the regulatory requirements applicable to the Group.

The **Business Development Committee** develops and executes business plans of the Group, reviews business performance and formulates action plans to enhance business performance. Market trends and changes in business risks are identified, addressed and managed accordingly.

The **Underwriting and Claims Committee** establishes underwriting and claims policies and procedures. Appropriate risk management strategies are applied to address the variety

of underwriting risks accepted. Issues arising from claims development and provisions are dealt with judiciously. It also monitors the compliance of such policies and procedures by all operational units.

The **Credit Control Committee** establishes credit control policies and procedures, and ensures that the premium collection process is implemented by all operational units. It approves write-off of bad debts and develops action plans to improve collection or initiate remedial recovery actions.

Within the Group, risks are managed under the following headings:

- Underwriting of Risks
- Reinsurance of Risks
- Provisions of Premium and Claim Liabilities
- Financial Risks
- Investment and Management of Funds
- Business Continuity Risks

Underwriting of Risks

The principal activity of the Group is the underwriting of general insurance business. As general insurance business encompasses a wide range of different insurance products, a prudent management of risks is fundamental to our business. This safeguards not only the interest of our shareholders but also that of our customers. The Group has developed a robust underwriting framework to ensure that risks accepted meet with all the underwriting guidelines issued to our trained pool of underwriters. This framework allows for the proper selection of risks at adequate but competitive pricing for our products.

Reinsurance of Risks

Reinsurance refers to the cession of a portion of risks assumed by an insurer to another insurer or reinsurer. The Group has formulated a reinsurance management strategy, which incorporates the following principles and objectives:

- Protection of shareholders' equity
- Smoothing out the peaks and troughs
- Providing competitive advantage
- Sound security rating and diversification of reinsurers
- Reinsurers as long-term strategic partners.

In particular, a written Reinsurance Management Strategy had been reviewed and approved by the Board to ensure that a prudent and appropriate reinsurance protection programme is in place.

The Group's activities lie primarily with policyholders located in Singapore and the region. Geographically, there is an inherent concentration of insurance risks in the Group's insurance portfolio. Based on historical experience of loss frequency and severity of similar risks and in similar geographical zones, the Group has developed its reinsurance strategy to manage such concentration of insurance risks.

Provisions of Premium and Claim Liabilities

One of the purposes of insurance is to enable policyholders to protect themselves against uncertain future events. Insurance companies accept the transfer of uncertainty from policyholders and seek to add value through the aggregation and management of these risks. The uncertainty inherent in insurance is inevitably reflected in the financial statements of insurance companies. The uncertainty in the financial statements principally arises in the technical provisions, which include the provisions of premium and claim liabilities.

Premium liabilities refer to the reserves for unearned premium and include liabilities for all benefits, claims and expenses, acquisition costs, maintenance costs and policyholders' experience refund to be incurred after the balance sheet date. Claim liabilities refer to obligation, whether contractual or otherwise, to make future payments in relation to all claims that have been incurred as at the balance sheet date and include reserves for claims reported, incurred but not reported ("IBNR") and incurred but not enough reported ("IBNER"), as well as direct and indirect claim expenses. The Group's unearned premium reserves are calculated based on a formula generally accepted by the industry whilst its outstanding claims liabilities are reviewed by our experienced claims officers. Both the premium and claim liabilities are reviewed and certified annually by an external actuary.

Generally, premium and claim liabilities are determined based upon previous claims experience, existing knowledge of events, the terms and conditions of the relevant policies and interpretation of circumstances. Particularly relevant is past experience with similar cases, historical claims development trends, legislative changes, judicial decisions and economic conditions. It is certain that actual future premium and claim liabilities will not develop exactly as projected and may vary from our projection.

The other uncertainties arising under insurance contracts will include:

- uncertainty as to whether an event has occurred which would give rise to a policyholder suffering an insured loss;
- uncertainty as to the extent of policy coverage and limits applicable; and
- uncertainty as to the amount of insured loss suffered by a policyholder as a result of the event occurring.

There may be significant reporting lag between the occurrence of the insured event and the time it is actually reported to the Group. Following the identification and notification of an insured loss, there may still be uncertainty as to the magnitude of the claim. There are many factors that will determine the level of uncertainty such as inflation, inconsistent judicial interpretations, legislative changes and claims handling procedures.

The establishment of technical provisions is an inherently uncertain process and, as a consequence of this uncertainty, the eventual cost of settlement of premium and claim liabilities can vary substantially from the initial estimates.

Financial Risks

The Group's activities expose it to a variety of financial risks, including the effects of changes in equity market prices, foreign currency exchange rates and interest rates. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group.

Foreign exchange risk

Due to the business operation of its Hong Kong subsidiary, the Group's balance sheet can be affected by movements in the exchange rate between Hong Kong dollar and the local reporting currency. The Group has transactional currency exposures arising from its offshore business and the business operation of the Hong Kong subsidiary. The Group is also exposed to foreign exchange risk arising from its investing activities. The Group transacts in forward contracts to manage its foreign exchange exposure arising from investment in fixed income securities denominated in foreign currencies. Other than its investment in fixed income securities, the Group does not consider its exposure to foreign exchange risk to be significant.

Interest rate risk

Interest rate risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's operating cash outflow commitment is substantially independent of changes in market interest rates. The Group's exposure to the risk of changes in market interest rates relates primarily to the interest income on the Group's fixed deposits and the fair value of its investment in debentures.

Credit risk

The Group has no significant concentration of credit risk. The Group has credit control policies in place to ensure that sales made to customers and recoveries from reinsurers are duly collected. The Group has also established a selection and management policy for reinsurers to ensure that they are financially sound.

Liquidity risk

Due to the nature of its business and type of assets owned, the Group is not exposed to significant liquidity risk. The Group has formulated a liquidity policy to manage its liquidity risk. It is the Group's policy to maintain adequate liquidity at all times. The Group aims to honour all cash outflow commitments on an ongoing basis and to avoid raising funds from credit facilities or through the forced sale of investments.

Risk Management

Market price risk

Market price risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market prices (other than interest or exchange rates). The Group is exposed to equity price risk arising from its investment in quoted equity instruments and has established an investment policy, which sets maximum exposure limits for its investment portfolio. These quoted equity instruments are listed on the Singapore Exchange Securities Trading Limited in Singapore or other regulated stock exchanges overseas and are classified as available-for-sale financial assets.

The Group does not have exposure to commodity price risk.

Investment and Management of Funds

The Group's objective is to invest in quality investment for long-term appreciation and to achieve a target return. The Group has appointed a professional fund manager to manage its investment. Through regular meetings with the fund manager and performance reports, the Group reviews and monitors the performance of its investment funds. The Group has also established a policy to address the selection, review and management of its fund manager.

Business Continuity Risks

The Group has formulated a comprehensive Business Continuity Management Plan and test-runs have been conducted to ensure its readiness to handle any event that could affect business operations.

2010 in Review

2010 continued to be a challenging year for the general insurance market. Overall premium growth for the Singapore market in 2010 was a moderate 3.7% led largely by an increase in motor business. Other sectors like marine cargo, hull, health and construction-related insurances registered decline.

Intense competition in the property and casualty insurance markets for smaller-size risks remained unabated in 2010. Premium rates continued to fall across all classes of business in this market segment, and increasing losses and higher operating costs pared down underwriting margins.

During 2010, the Company built on its proven business strategies and continued to focus on areas in which it has competitive advantages. Our business plans remained that of selling personal insurances through direct marketing, cross-selling corporate insurances to small and medium enterprises (“SMEs”) and expanding regional businesses. We concentrated our efforts to further leverage off synergies with the United Overseas Bank (“UOB”) Group’s network in Singapore and the region to achieve premium growth.

Personal-Line Insurance

Throughout 2010, the Company stepped up its direct marketing initiatives to expand its personal line products and complemented these initiatives with on-going product enhancements and improvements in its service delivery.

The response rate for our new product campaigns targeted at UOB cardmembers through telemarketing improved in 2010. Organic growth continued to sustain the premium volume of personal-line portfolio through our efforts on improving customer retention. This market segment continued to be one of the more significant contributors of premium growth for the Company.

Besides telemarketing, the Company tapped on the UOB Group’s network to widen its distribution channels. Several promotions were held jointly with UOB for personal insurance especially travel insurance. We also jointly participated in travel fairs with other members of the UOB Group. To further enhance these marketing initiatives, we set up a 24-hour dedicated travel activation hotline for UOB customers. Online purchase of our exclusive travel insurance products for customers of the UOB Group is also available via UOB Personal Internet Banking.

In 2010, the travel insurance market showed a much better performance than that of 2009. We tapped on our extensive network of travel agents in Singapore and organised special promotions for our agents during the year. We continued to expand our network of travel agents and increased our array of travel insurance products for certain niche markets. Our online service is available for customers to purchase travel insurance product.

As part of our on-going initiatives to expand our personal-line portfolio, several coverage enhancements were made to our existing insurance packages designed for individuals during the year. These enhanced insurance products were well received by our customers. To complement our product enhancements, we continually upgraded our website with new product information and additional policy administration services to improve our customer outreach.

Corporate Insurance

In 2010, we intensified our efforts to leverage off synergies with the UOB Group to grow our portfolio in the corporate insurance market. Our business development teams stepped up their activities to cross-sell to SME customers of UOB. Bank referrals of corporate insurance contributed to our business growth. Furthermore, we continued to work closely with other group-linked companies to develop new business opportunities.

With the support of our agents and established insurance brokers, the Company managed to grow its corporate insurance premiums in 2010 through securing more new accounts and placing greater focus on its marketing efforts.

Regional Business

In 2010, premium income from outside Singapore saw an increase largely due to higher premium contribution from the UOB Group’s regional network. During the year, we continued to focus on developing existing revenue streams together with our strategic partners, especially in the ASEAN countries. We adopted the same strategies for the domestic market and leveraged off UOB’s Group regional network. In Singapore, we used direct marketing as one of the delivery channels to promote bancassurance products to customers of the UOB Group.

During the year, we continued to cultivate meaningful exchange in profitable reinsurance business with reputable insurers in the region notably Japan, Hong Kong, Thailand, Malaysia, Brunei and Indonesia, and participated selectively in growing markets such as China and India.

Overseas Operations

Our wholly-owned subsidiary, UOB Insurance (H.K.) Limited, continued to provide insurance support for the parent company’s activities in Hong Kong. A prudent underwriting strategy was maintained in view of the competitive business environment there. Likewise, we continued our strategy of selective underwriting of profitable business from the Myanmar market.

Directors' Report

for the financial year ended 31 December 2010

The directors are pleased to present their report to the members together with the audited financial statements of the Group and of the Company for the financial year ended 31 December 2010.

Directors

The directors of the Company holding office at the date of this report are:

Wee Cho Yaw (*Chairman*)
Chan Mun Wai David (*Managing Director & Principal Officer*)
Wee Ee Cheong
Hwang Soo Jin
Yang Soo Suan
Lee Soo Ann

Arrangements to enable directors to acquire shares or debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

Directors' interests in shares and debentures

(a) According to the register of directors' shareholdings required to be kept under Section 164 of the Singapore Companies Act, the interests of the directors who held office at 31 December 2010, in the share capital of the Company and related corporations (other than wholly-owned subsidiary) were as follows:

	Number of ordinary shares			
	Shareholdings registered in name of directors		Shareholdings in which directors are deemed to have an interest	
	At 31.12.2010	At 1.1.2010	At 31.12.2010	At 1.1.2010
The Company				
<i>United Overseas Insurance Limited</i>				
Wee Cho Yaw	38,100	38,100	-	-
Hwang Soo Jin	100,000	100,000	-	-
Chan Mun Wai David	21,000	21,000	-	-
Holding Company				
<i>United Overseas Bank Limited</i>				
Wee Cho Yaw	16,913,367	16,390,248	256,801,601	248,208,142
Wee Ee Cheong	2,965,549	2,865,357	152,207,242	147,064,793
Chan Mun Wai David	5,794	5,600	-	-
	Number of preference shares			
	Shareholdings registered in name of directors		Shareholdings in which directors are deemed to have an interest	
	At 31.12.2010	At 1.1.2010	At 31.12.2010	At 1.1.2010
Holding Company				
<i>United Overseas Bank Limited</i>				
Wee Cho Yaw	-	-	167,700	167,700
Wee Ee Cheong	20,000	20,000	167,700	167,700
Lee Soo Ann	1,300	1,300	-	-
Chan Mun Wai David	5,000	5,000	-	-

Directors' interests in shares and debentures (continued)

(b) There was no change in any of the above-mentioned interests between the end of the financial year and 21 January 2011 (being the 21st day after the end of the financial year).

Directors' contractual benefits

Since the end of the previous financial year, no director of the Company has received or become entitled to receive any benefit (other than as disclosed in this report or in the consolidated financial statements) by reason of a contract made by the Company or a related corporation with the director, or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest, except that the directors received remuneration from related corporations in their capacities as directors and/or executives of those related corporations.

Share options

There was no share option granted by the Company or its subsidiary during the financial year.

No share had been issued during the financial year pursuant to any exercise of options to take up unissued shares of the Company or its subsidiary.

There was no unissued share of the Company or its subsidiary under option at 31 December 2010.

Audit committee

The Audit Committee ("AC") comprises three members, all of whom are independent directors. The members of the AC are:

Yang Soo Suan (*Chairman*)
Hwang Soo Jin
Lee Soo Ann

The AC has reviewed the financial statements, the internal and external audit plans and audit reports, the external auditors' evaluation of the system of internal accounting controls, the scope and results of internal and external audit procedures, the adequacy of internal audit resources, the cost effectiveness, independence and objectivity of external auditors, the significant findings of internal audit investigations and interested person transactions. The reviews were made with the internal and external auditors, the Chief Financial Officer of the parent company and the Managing Director.

Auditors

The AC has nominated Messrs Ernst & Young LLP for re-appointment as auditors of the Company and Messrs Ernst & Young LLP have expressed their willingness to be re-appointed.

On behalf of the Board of Directors,

Wee Cho Yaw
Chairman

Chan Mun Wai David
Managing Director & Principal Officer

Singapore
21 February 2011

Statement by Directors

for the financial year ended 31 December 2010

We, Wee Cho Yaw and Chan Mun Wai David, being two of the directors of United Overseas Insurance Limited, do hereby state that, in the opinion of the directors:

- (i) the accompanying profit and loss accounts, statements of comprehensive income, insurance revenue accounts, balance sheets, statements of changes in equity and consolidated cash flow statement together with notes thereto are drawn up so as to give a true and fair view of the state of affairs of the Group and of the Company as at 31 December 2010 and of the results of the business, changes in equity of the Group and of the Company and the cash flows of the Group for the financial year ended on that date ; and
- (ii) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

On behalf of the Board of Directors,

Wee Cho Yaw

Chairman

Chan Mun Wai David

Managing Director & Principal Officer

Singapore

21 February 2011

Independent Auditors' Report to the Members of United Overseas Insurance Limited

for the financial year ended 31 December 2010

Report on the consolidated financial statements

We have audited the accompanying consolidated financial statements of United Overseas Insurance Limited (the "Company") and its subsidiary (collectively, the "Group") for the financial year ended 31 December 2010, set out on pages 22 to 66, which comprise the balance sheets of the Group and the Company as at 31 December 2010, profit and loss accounts, statements of comprehensive income, insurance revenue accounts, statements of changes in equity of the Group and the Company and the consolidated cash flow statement of the Group for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the consolidated financial statements

Management is responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act, Cap 50 (the "Act") and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets.

Auditors' responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements of the Group and the financial statements of the Company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Group and of the Company as at 31 December 2010 and the results, changes in equity of the Group and of the Company, and the cash flows of the Group for the financial year ended on that date.

Report on other legal and regulatory requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

ERNST & YOUNG LLP

*Public Accountants and
Certified Public Accountants*

Singapore
21 February 2011

Profit and Loss Accounts

for the financial year ended 31 December 2010

	Note	Group		Company	
		2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Insurance underwriting profit transferred from insurance revenue accounts		18,119	17,462	17,872	16,925
Other income:					
Dividend income from investments	5a	3,442	2,819	3,442	2,819
Interest income from investments	5b	3,942	3,337	3,942	3,337
Interest on fixed deposits and bank balances from:					
- Holding company		21	199	17	193
- Fellow subsidiaries		-	5	-	5
- Other financial institutions		172	123	172	123
Miscellaneous income		54	155	50	154
Net fair value gains on financial derivatives	29	2,108	-	2,108	-
Net gains on available-for-sale investments		12,286	2,574	12,286	2,574
Amortisation of investments		(40)	34	(40)	34
		21,985	9,246	21,977	9,239
Add/(Less)					
Management expenses not charged to insurance revenue accounts:					
- Management fees		(645)	(160)	(645)	(160)
- Other operating expenses		(283)	(185)	(282)	(184)
Exchange differences		(1,195)	380	(1,748)	262
Profit before tax		37,981	26,743	37,174	26,082
Tax expense	9	(4,539)	(3,602)	(4,500)	(3,510)
Net profit		33,442	23,141	32,674	22,572
Profit attributable to:					
Equity holders of the Company		33,442	23,141	32,674	22,572
Earnings per share:					
Basic and diluted	10	55 cents	38 cents		

The accompanying accounting policies and explanatory notes form an integral part of these financial statements.

Statements of Comprehensive Income

for the financial year ended 31 December 2010

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Net profit	33,442	23,141	32,674	22,572
Other comprehensive income:				
Foreign currency translation difference	(665)	(137)	-	-
Net gains on available-for-sale investments	1,495	27,608	1,495	27,608
Income tax relating to available-for-sale investments	(252)	(4,672)	(252)	(4,672)
Other comprehensive income for the financial year, net of tax	578	22,799	1,243	22,936
Total comprehensive income for the financial year	34,020	45,940	33,917	45,508
Total comprehensive income attributable to:				
Equity holders of the Company	34,020	45,940	33,917	45,508

The accompanying accounting policies and explanatory notes form an integral part of these financial statements.

Insurance Revenue Accounts

for the financial year ended 31 December 2010

	Note	Group			2010	2009
		Fire	General	Marine	Total	Total
		\$'000	\$'000	\$'000	\$'000	\$'000
Gross premiums written		31,884	52,697	4,653	89,234	84,464
Reinsurance premiums ceded		(16,056)	(32,393)	(2,073)	(50,522)	(53,478)
Net premiums written		15,828	20,304	2,580	38,712	30,986
Movement in net reserve						
for unexpired risks	17	(396)	(3,434)	(191)	(4,021)	(1,772)
Movement in net deferred acquisition cost	18	13	533	(7)	539	140
Net earned premiums		15,445	17,403	2,382	35,230	29,354
Less						
Gross claims paid		6,844	15,635	838	23,317	18,947
Reinsurance claims recoveries		(4,476)	(9,468)	(192)	(14,136)	(12,024)
Net claims paid	19	2,368	6,167	646	9,181	6,923
Change in net outstanding claims		1,484	103	1,146	2,733	2,786
Net claims incurred	19	3,852	6,270	1,792	11,914	9,709
Gross commissions		6,481	8,537	839	15,857	13,821
Reinsurance commissions		(9,351)	(10,057)	(566)	(19,974)	(18,823)
Net commissions		(2,870)	(1,520)	273	(4,117)	(5,002)
Management expenses:	6					
Staff cost	7	2,315	2,970	379	5,664	5,149
Rental expenses		330	424	54	808	684
Management fees		42	53	3	98	143
Other operating expenses		1,124	1,441	179	2,744	1,209
Total outgo		4,793	9,638	2,680	17,111	11,892
Insurance underwriting profit						
transferred to profit and loss accounts		10,652	7,765	(298)	18,119	17,462

The accompanying accounting policies and explanatory notes form an integral part of these financial statements.

	Note	Company					
		Fire	General	Marine	2010		2009
		\$'000	Accident \$'000	\$'000	Total \$'000		Total \$'000
Gross premiums written		31,666	52,103	4,575	88,344	83,601	
Reinsurance premiums ceded		(15,923)	(31,907)	(2,002)	(49,832)	(52,820)	
Net premiums written		15,743	20,196	2,573	38,512	30,781	
Movement in net reserve							
for unexpired risks	17	(403)	(3,421)	(191)	(4,015)	(1,833)	
Movement in net deferred acquisition cost	18	16	529	(6)	539	145	
Net earned premiums		15,356	17,304	2,376	35,036	29,093	
Less							
Gross claims paid		6,803	15,577	835	23,215	18,350	
Reinsurance claims recoveries		(4,438)	(9,410)	(192)	(14,040)	(11,463)	
Net claims paid	19	2,365	6,167	643	9,175	6,887	
Change in net outstanding claims		1,485	339	1,193	3,017	3,343	
Net claims incurred	19	3,850	6,506	1,836	12,192	10,230	
Gross commissions		6,389	8,413	839	15,641	13,603	
Reinsurance commissions		(9,283)	(9,941)	(549)	(19,773)	(18,587)	
Net commissions		(2,894)	(1,528)	290	(4,132)	(4,984)	
Management expenses:	6						
Staff cost	7	2,315	2,970	379	5,664	5,149	
Rental expenses		330	424	54	808	684	
Other operating expenses		1,076	1,380	176	2,632	1,089	
Total outgo		4,677	9,752	2,735	17,164	12,168	
Insurance underwriting profit							
transferred to profit and loss accounts		10,679	7,552	(359)	17,872	16,925	

The accompanying accounting policies and explanatory notes form an integral part of these financial statements.

Balance Sheets

as at 31 December 2010

	Note	Group		Company	
		2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Share capital					
Issued and fully paid	12	91,733	91,733	91,733	91,733
Reserves					
General reserve	14	21,880	20,880	21,880	20,880
Available-for-sale investment reserve	15	23,243	22,000	23,243	22,000
Foreign currency translation reserve		(1,440)	(775)	-	-
Retained profits		102,967	80,922	98,990	77,713
		146,650	123,027	144,113	120,593
Total equity attributable to equity holders of the Company					
		238,383	214,760	235,846	212,326
Deferred tax liabilities	16	5,009	4,695	5,009	4,695
Gross technical balances					
Reserve for unexpired risks	17	49,038	45,528	48,670	45,211
Provision for outstanding claims	19	124,185	123,969	123,116	122,081
		173,223	169,497	171,786	167,292
Current liabilities					
Amount owing to agents	25	280	344	280	344
Amount owing to reinsurers	25	5,554	5,565	5,444	5,565
Amount retained from reinsurers	25	4,532	4,796	4,486	4,752
Non-trade creditors and accrued liabilities	25	3,163	3,191	3,057	3,046
Deferred acquisition cost - reinsurers' share	18	5,769	5,997	5,711	5,944
Amount owing to related companies - non-trade	25	1,145	124	1,145	217
Derivative financial liabilities	29	231	-	231	-
Tax payables	9	5,515	7,045	5,551	7,021
		26,189	27,062	25,905	26,889
		442,804	416,014	438,546	411,202

The accompanying accounting policies and explanatory notes form an integral part of these financial statements.

	Note	Group		Company	
		2010	2009	2010	2009
		\$'000	\$'000	\$'000	\$'000
Non-current assets					
Fixed assets	22	485	369	485	369
Investment in subsidiary	23	-	-	4,940	4,940
Available-for-sale investments	24	274,209	205,708	274,209	205,708
Statutory deposit	26	500	500	500	500
Unsecured term loan		19	21	19	21
Reinsurers' share of technical balances					
Reserve for unexpired risks	17	24,017	24,522	23,742	24,298
Provision for outstanding claims	19	73,385	75,861	72,498	74,480
		97,402	100,383	96,240	98,778
Current assets					
Amount due from policyholders and agents	21	4,663	4,757	4,535	4,644
Amount due from reinsurers	21	4,689	2,834	4,689	2,820
Amount retained by ceding companies		1,541	1,298	1,541	1,298
Deferred acquisition cost - gross	18	5,464	5,153	5,375	5,069
Non-trade debtors and accrued interest receivable	27	2,343	1,934	2,335	1,926
Amount owing by related companies	28	7	17	10	17
Derivative financial assets	29	2,339	-	2,339	-
Fixed deposits	30	31,238	85,612	25,067	79,434
Cash and bank balances	31	17,905	7,428	16,262	5,678
		70,189	109,033	62,153	100,886
		442,804	416,014	438,546	411,202

The accompanying accounting policies and explanatory notes form an integral part of these financial statements.

Statement of Changes in Equity

for the financial year ended 31 December 2010

	Note	Attributable to equity holders of the Group					Total \$'000
		Share capital \$'000	General reserve \$'000	Available- for-sale investment reserve \$'000	Foreign currency translation reserve \$'000	Retained profits \$'000	
Balance at 1 January 2010		91,733	20,880	22,000	(775)	80,922	214,760
Profit net of tax		-	-	-	-	33,442	33,442
Other comprehensive income for the financial year		-	-	1,243	(665)	-	578
Total comprehensive income for the financial year		-	-	1,243	(665)	33,442	34,020
Transfer from retained profits	14	-	1,000	-	-	(1,000)	-
Dividend for Year 2009	11	-	-	-	-	(7,339)	(7,339)
Dividend for Year 2010	11	-	-	-	-	(3,058)	(3,058)
Balance at 31 December 2010		91,733	21,880	23,243	(1,440)	102,967	238,383
Balance at 1 January 2009		91,733	19,880	(936)	(638)	62,450	172,489
Profit net of tax		-	-	-	-	23,141	23,141
Other comprehensive income for the financial year		-	-	22,936	(137)	-	22,799
Total comprehensive income for the financial year		-	-	22,936	(137)	23,141	45,940
Transfer from retained profits	14	-	1,000	-	-	(1,000)	-
Dividend for Year 2008	11	-	-	-	-	(1,835)	(1,835)
Dividend for Year 2009	11	-	-	-	-	(1,834)	(1,834)
Balance at 31 December 2009		91,733	20,880	22,000	(775)	80,922	214,760

The accompanying accounting policies and explanatory notes form an integral part of these financial statements.

	Note	Attributable to equity holders of the Company				Total \$'000
		Share capital \$'000	General reserve \$'000	Available- for-sale investment reserve \$'000	Retained profits \$'000	
Balance at 1 January 2010		91,733	20,880	22,000	77,713	212,326
Profit net of tax		-	-	-	32,674	32,674
Other comprehensive income for the financial year		-	-	1,243	-	1,243
Total comprehensive income for the financial year		-	-	1,243	32,674	33,917
Transfer from retained profits	14	-	1,000	-	(1,000)	-
Dividend for Year 2009	11	-	-	-	(7,339)	(7,339)
Dividend for Year 2010	11	-	-	-	(3,058)	(3,058)
Balance at 31 December 2010		91,733	21,880	23,243	98,990	235,846
Balance at 1 January 2009		91,733	19,880	(936)	59,810	170,487
Profit net of tax		-	-	-	22,572	22,572
Other comprehensive income for the financial year		-	-	22,936	-	22,936
Total comprehensive income for the financial year		-	-	22,936	22,572	45,508
Transfer from retained profits	14	-	1,000	-	(1,000)	-
Dividend for Year 2008	11	-	-	-	(1,835)	(1,835)
Dividend for Year 2009	11	-	-	-	(1,834)	(1,834)
Balance at 31 December 2009		91,733	20,880	22,000	77,713	212,326

The accompanying accounting policies and explanatory notes form an integral part of these financial statements.

Consolidated Cash Flow Statement

for the financial year ended 31 December 2010

	2010 \$'000	2009 \$'000
Cash flows from operating activities		
Profit before tax	37,981	26,743
Adjustments for:		
Foreign currency difference on reserve for unexpired risks (net of deferred acquisition cost)	(6)	2
Foreign currency difference on provision for outstanding claims	(41)	(18)
Movement in net reserve for unexpired risks (net of movement in net deferred acquisition cost)	3,482	1,632
Movement in net provision for outstanding claims	2,733	2,786
Net fair value gains on financial derivatives	(2,108)	-
Depreciation	145	120
Net gains on available-for-sale investments	(12,286)	(2,574)
Amortisation of investments	40	(34)
Gross dividends from investments	(3,442)	(2,819)
Interest income from investments	(3,942)	(3,337)
Interest on fixed deposits and bank balances	(193)	(327)
Exchange differences	2,437	(103)
Operating profit before working capital change	24,800	22,071
Changes in working capital:		
Trade and other receivables	(2,413)	(2,267)
Trade and other payables	(367)	(4,261)
Amount owing by related companies	10	145
Amount owing to related companies	1,021	9
Cash generated from operations	23,051	15,697
Tax paid	(6,002)	(26)
Net cash flow from operating activities	17,049	15,671
Cash flows from investing activities		
Proceeds from sale of available-for-sale investments	104,058	37,069
Purchase of available-for-sale investments	(160,559)	(73,181)
Purchase of fixed assets	(261)	(96)
Maturity of/(placement in) long-term fixed deposits	31,201	(30,565)
Unsecured term loan	2	3
Gross dividends from investments	3,442	2,819
Interest income from investments	3,942	3,337
Interest on fixed deposits and bank balances	193	327
Net cash flow used in investing activities	(17,982)	(60,287)

The accompanying accounting policies and explanatory notes form an integral part of these financial statements.

	2010 \$'000	2009 \$'000
Cash flow from financing activities		
Dividend paid	(10,397)	(3,669)
Cash flow used in financing activities	(10,397)	(3,669)
Translation difference on foreign subsidiary company	(665)	(137)
Net decrease in cash and cash equivalents	(11,995)	(48,422)
Cash and cash equivalents at beginning of year (Note A)	60,377	108,993
Effects of exchange rate changes on cash and cash equivalents	(701)	(194)
Cash and cash equivalents at end of year (Note A)	47,681	60,377

Note A: Cash and cash equivalents

Cash and cash equivalents included in the consolidated cash flow statement comprise the following balance sheet amounts:

	Note	2010 \$'000	2009 \$'000
Cash and bank balances	31	17,905	7,428
Fixed deposits	30	29,776	52,949
		47,681	60,377

The accompanying accounting policies and explanatory notes form an integral part of these financial statements.

Notes to the Financial Statements

for the financial year ended 31 December 2010

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1 General

United Overseas Insurance Limited (the "Company") is a limited liability company domiciled and incorporated in Singapore and is listed on the Singapore Exchange Securities Trading Limited ("SGX-ST").

The Company is a member of the United Overseas Bank Group. The holding company which is also the ultimate holding company is United Overseas Bank Limited, incorporated in Singapore, which owns 58% of the issued share capital of the Company.

The address of the Company's registered office is as follows:

80 Raffles Place
UOB Plaza
Singapore 048624

The address of the Company's principal place of business is as follows:

3 Anson Road
#28-01, Springleaf Tower
Singapore 079909

2 Significant Accounting Policies

(a) Basis of preparation

The consolidated financial statements of the Group and the financial statements of the Company, which are presented in Singapore dollars ("S\$") and rounded to the nearest thousand ("S\$'000"), have been prepared in accordance with Singapore Financial Reporting Standards ("FRS") as required by the Companies Act.

The preparation of the financial statements in conformity with FRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in Note 4.

The financial statements have been prepared in accordance with the historical cost convention, as modified by the revaluation of available-for-sale financial assets, financial assets at fair value through profit or loss and all financial derivatives.

(b) Changes in accounting policies

The accounting policies adopted are consistent with those of the previous financial year except as follows:

On 1 January 2010, the Group adopted the following applicable amendments to standards and interpretations mandatory for annual financial periods beginning on or after 1 January 2010.

- Amendments to FRS 27 Consolidated and Separate Financial Statements
- Amendments to FRS 108 Operating Segments
- Amendments to FRS 1 Presentation of Financial Statements
- Amendments to FRS 7 Statement of Cash Flows
- Amendments to FRS 36 Impairment of Assets
- Amendments to FRS 39 Financial Instruments: Recognition and Measurement
- Amendments to FRS 17 Leases

Adoption of these amendments to standards and interpretations did not have any effect on the financial performance or position of the Group. They did however give rise to additional disclosures.

(c) Standards issued but not yet effective

The Group has not adopted the following applicable standards and interpretations that have been issued but not yet effective:

	Effective date (Annual periods beginning on or after)
- FRS 24 Related Party Disclosures (Amendment)	1 January 2011
- FRS 32 Financial Instruments: Presentation – Classification of Rights Issues	1 February 2010

2 Significant Accounting Policies (continued)

(c) Standards issued but not yet effective (continued)

The directors expect that the adoption of the above standards will have no material impact on the financial statements in the period of initial application. The nature of the impending changes in accounting policy on adoption of the amendments to the above standards are described below.

FRS 24 Related Party Disclosures (Amendment)

The amended standard is effective for annual periods beginning on or after 1 January 2011. It clarifies the definition of a related party to simplify the identification of such relationships and to eliminate inconsistencies in its application. The revised standard introduced a partial exemption of disclosure requirements for government-related entities. Early adoption is permitted for either the partial exemption for government-related entities or for the entire standard. The Group does not expect any impact on its financial position or performance although additional disclosure is required for commitments with related parties after the initial application.

FRS 32 Financial Instruments: Presentation – Classification of Rights Issues

The amendment to FRS 32 is effective for annual periods beginning on or after 1 February 2010 and amended the definition of a financial liability in order to classify rights issues (and certain options or warrants) as equity instruments in cases where such rights are given pro rata to all of the existing owners of the same class of an entity's non-derivative equity instruments, or to acquire a fixed number of the entity's own equity instruments for a fixed amount in any currency. This amendment will have no impact on the Group after initial application.

(d) Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiary as at the balance sheet date. The financial statements of the subsidiary used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied to like transactions and events in similar circumstances. Intercompany balances and transactions and resulting unrealised profits or losses are eliminated in full on consolidation.

(e) Revenue recognition

(i) Premium income

Premium income from direct and facultative reinsurance business is taken up as income at the time a policy is issued which approximates the inception date of the risk.

Premium income from treaty reinsurance is taken up in the insurance revenue account based on statements received up to the time of closing of the books.

(ii) Investment income

Dividend income is recognised when such dividends are declared. Interest income is accounted for on an accrual basis using the effective interest method. Profits or losses on disposal of investments are taken to profit or loss.

(f) Product classification

All the Group's existing products are insurance contracts as defined in FRS 104. Insurance contracts are defined as those containing significant insurance risk at the inception of the contract, or where at inception of the contract there is a scenario with commercial substance where the level of insurance risk may be significant over time. The significance of insurance risk is dependent on both the probability of an insurance event and the magnitude of its potential effect.

Once a contract has been classified as an insurance contract, it remains an insurance contract for the remainder of its lifetime, even if the insurance risk reduces significantly during the period.

(g) Reserve for unexpired risks

Reserve for unexpired risks comprises the sum of unearned premium reserves and premium deficiency reserves.

Unearned premium reserves are calculated on the following basis:

- (i) Unearned premium reserves, other than for marine cargo and inward treaties, are calculated using the 1/24th method based on gross premiums written less premiums on reinsurances in Singapore and premiums on which reinsurance deposits are withheld.

Notes to the Financial Statements

for the financial year ended 31 December 2010

2 Significant Accounting Policies (continued)

(g) Reserve for unexpired risks (continued)

- (ii) Unearned premium reserves on marine cargo direct business are calculated at 25% of the gross premiums written less premiums on reinsurances in Singapore and premiums on which reinsurance deposits are withheld.
- (iii) Unearned premium reserves on inward treaties are calculated at 40% of gross premiums written less premiums on reinsurances.

Premium deficiency reserves are derived using actuarial methods on loss statistics and are recognised when the expected value of claims and expenses attributable to the unexpired periods of policies in force at the balance sheet date for any line of business exceeds the unearned premium reserves in relation to such policies.

Reserve for unexpired risks are compared with the report issued by a qualified actuary, which is prepared for a valuation of the premium liabilities in accordance with Section 37 of the Insurance Act, Cap. 142, on a yearly basis.

(h) Deferred acquisition costs

Commission and other acquisition costs incurred during the financial period that vary with and are related to securing new insurance contracts and/or renewing existing insurance contracts, but which relates to subsequent financial periods, are deferred to the extent that they are recoverable out of future revenue margins. Deferred acquisition costs ("DAC") are calculated using the 1/24th method on actual commission. All other acquisition costs are recognised as an expense when incurred.

An impairment review is performed at each reporting date and the carrying value is written down to the recoverable amount.

(i) Reinsurance

The Company assumes and/or cedes reinsurance in the normal course of business. Reinsurance assets primarily include balances due from both insurance and reinsurance companies for ceded insurance liabilities. Amounts due to reinsurers are determined in a manner consistent with the associated reinsured policies and in accordance with the reinsurance contract.

(j) Claims paid and provision for outstanding claims

Claims are charged against the insurance revenue account when incurred based on the estimated liability for compensation owed to policyholders or damage suffered by third-party claimants. They comprise direct and indirect claims settlement costs, including loss adjustment expenses and professional fees, and arise from events that have occurred up to the balance sheet date even if they have not been reported to the Group.

Provision is made for the estimated costs of all claims notified but not settled as at the balance sheet date using the best information available at that time for individual cases. Provision is also made for the estimated costs of claims incurred but not reported ("IBNR") as at the balance sheet date using statistical methods and compared with the assessment of a qualified actuary as required under the Insurance Act. The Group does not discount its provision for outstanding claims. Any reduction or increase in the provision is dealt with in the insurance revenue account of the year in which the reduction or increase arises. Any difference between the estimated cost and subsequent settlement is dealt with in the insurance revenue account of the year in which settlement takes place. For claims from assumed reinsurance, an additional provision is made based on developmental trends as discerned in the running-off of outstanding claims in respect of prior underwriting years.

As explained in Note 4, the assumptions used to estimate the provision require judgement and are subject to uncertainty.

(k) Provisions

Provisions are recognised when the Group has a legal or constructive obligation where as a result of past events, it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed.

2 Significant Accounting Policies (continued)

(l) Trade and other debtors

Trade debtors comprise receivables related to insurance contracts and include amounts due from policyholders, agents and reinsurers. Bad debts are written off when identified and specific provisions for impairment are made for those debts considered to be doubtful. Other debtors including amount owing by related companies are recognised and carried at amortised cost less an allowance for doubtful debts on any uncollectible amounts. The accounting policies applicable to trade and other debtors can be found in note 2(o)(ii).

(m) Fixed assets and depreciation

All items of fixed assets are initially recorded at cost. The cost of an item of fixed asset is recognised as an asset if, and only if, it is probable that future economic benefits associated with them will flow to the Group and the cost of the item can be measured reliably.

Subsequent to recognition, fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Depreciation is calculated so as to write off the cost of fixed assets on a straight-line basis over the expected useful lives of the assets concerned. The annual rates used for this purpose are:

	%
Furniture and fixtures	10
Office equipment	20
Motor vehicles	20

Where an indication of impairment exists, the carrying amount of the asset is assessed and written down to its recoverable amount. If, in subsequent periods, circumstances and events that led to the provision for impairment in value cease to exist, a write-back up to the full provision may be made, net of depreciation which would have been charged to the profit or loss had the provision not been made.

The residual value, useful life and depreciation method are reviewed at each financial year end, and adjusted prospectively, if appropriate.

An item of fixed asset is derecognised upon disposal or when no future economic benefits are expected from its use or disposal.

Gains and losses on disposals are determined by comparing proceeds with carrying amount and are included in the profit or loss in the year the asset is derecognised.

(n) Impairment of non-financial assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when an annual impairment assessment for an asset is required, the Group makes an estimate of the asset's recoverable amount. Where the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent to those from other assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount. In assessing value in use, the estimated future cash flows expected to be generated by the asset are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded subsidiaries or other available fair value indicators.

Impairment losses are recognised in the profit or loss except for assets that are previously revalued where the revaluation was taken to other comprehensive income. In this case the impairment is also recognised in other comprehensive income up to the amount of any previous revaluation.

Notes to the Financial Statements

for the financial year ended 31 December 2010

2 Significant Accounting Policies (continued)

(n) Impairment of non-financial assets (continued)

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Group estimates the asset's or cash-generating unit's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in the profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase.

(o) Financial assets

Financial assets are recognised on the balance sheet when, and only when, the Group becomes a party to the contractual provisions of the financial instruments.

The Group classifies its financial assets into the following categories: financial assets at fair value through profit or loss, loans and receivables, held-to-maturity financial assets and available-for-sale financial assets. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition and, where allowed and appropriate, re-evaluates this at every reporting date.

(i) Financial assets at fair value through profit or loss

This category has two sub-categories: financial assets held for trading and those designated at fair value through profit or loss at inception. A financial asset is classified into this category at inception if acquired principally for the purpose of selling in the short term, if it forms part of a portfolio of financial assets in which there is evidence of short-term profit-taking, or if so designated by management. Financial derivatives are classified as held for trading unless they are designated as hedging instruments.

The Group does not designate any financial assets not held for trading as financial assets at fair value through profit or loss.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market other than those that the Group intends to sell in the short term or that it has designated as at fair value through profit or loss or available-for-sale. Cash and bank balances, fixed deposits, receivables arising from insurance contracts and other debtors are also classified in this category and are reviewed for impairment as part of the impairment review of loans and receivables.

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities - other than those that meet the definition of loans and receivables - that the Group's management has the positive intention and ability to hold to maturity.

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that at initial recognition are either designated in this category or not classified in any of the other categories. Under some rare circumstances, a non-derivative financial asset that has been classified in other categories at initial recognition can be reclassified into the available-for-sale category.

Regular way purchases and sales of financial assets are recognised on settlement date - the date that an asset is delivered to or by the Group. Regular way purchase or sale refers to purchase or sale of financial assets that require delivery of assets within the time frame generally established by regulation or convention or the market place.

Financial assets are initially recognised at fair value plus, in the case of all financial assets not carried at fair value through profit or loss, transaction costs that are directly attributable to their acquisition. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or where they have been transferred and the Group has also transferred substantially all risks and rewards of ownership.

Investments that are reclassified from other categories into the available-for-sale category are recognised at fair value as at date of reclassification if the reclassification takes place on or after 1 November 2008 or at fair value as at 1 July 2008 if the reclassification is made prior to 1 November 2008.

2 Significant Accounting Policies (continued)

(o) Financial assets (continued)

(iv) Available-for-sale financial assets (continued)

Available-for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value. Investments in equity instruments classified as available-for-sale financial assets whose fair value cannot be reliably measured are measured at cost less impairment loss. Loans and receivables and held-to-maturity financial assets are carried at amortised cost using the effective interest method. Financial derivatives with positive and negative fair values are presented as assets and liabilities in the balance sheet respectively.

Realised and unrealised gains and losses arising from changes in the fair value of the 'financial assets at fair value through profit or loss' category are included in the profit or loss in the period in which they arise.

Unrealised gains and losses arising from changes in the fair value of investment securities classified as available-for-sale are recognised in other comprehensive income, except that impairment losses, foreign exchange gains and losses on monetary instruments and interest calculated using the effective interest method are recognised in profit or loss. The cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment when the financial asset is derecognised.

Gains and losses on loans and receivables and held-to-maturity investments are recognised in profit or loss when the loans and receivables and held-to-maturity investments are derecognised or impaired, as well as through the amortisation process.

(p) Impairment of financial assets

The Group assesses at each balance sheet date whether there is any objective evidence that a financial asset or group of financial assets is impaired.

(i) Financial assets carried at amortised cost

If there is objective evidence that an impairment loss on loans and receivables or held-to-maturity investments carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account. The impairment loss is recognised in the profit or loss.

When the asset becomes uncollectible, the carrying amount of impaired financial assets is reduced directly or if an amount was charged to the allowance account, the amounts charged to the allowance account are written off against the carrying value of the financial asset.

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

(ii) Financial assets carried at cost

If there is objective evidence (such as significant adverse changes in the business environment where the issuer operates, probability of insolvency or significant financial difficulties of the issuer) that an impairment loss on an unquoted equity instrument that is not carried at fair value because its fair value cannot be reliably measured, or on a derivative asset that is linked to and must be settled by delivery of such an unquoted equity instrument has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed in subsequent periods.

Notes to the Financial Statements

for the financial year ended 31 December 2010

2 Significant Accounting Policies (continued)

(p) Impairment of financial assets (continued)

(iii) Available-for-sale financial assets

Available-for-sale financial assets are subject to impairment review at each balance sheet date. Impairment loss is recognised when there is objective evidence such as significant financial difficulty of the issuer/obligor, significant or prolonged decline in par value below cost and adverse economic indicators that the recoverable amount of an asset is below its carrying amount.

If an available-for-sale financial asset is impaired, an amount comprising the difference between its cost (net of any principal payment and amortisation) and its current fair value, less any impairment loss previously recognised in profit or loss, is transferred from equity to profit or loss. Reversals of impairment losses in respect of equity instruments are not recognised in profit or loss. Reversals of impairment losses on debt instruments are recognised in profit or loss if the increase in fair value of the debt instrument can be objectively related to an event occurring after the impairment loss was recognised in profit or loss; increase in their fair value after impairment are recognised directly in other comprehensive income.

In the case of debt instruments, the amount recorded for impairment is the cumulative loss measured as the difference between the amortised cost and the current fair value, less any impairment loss on that investment previously recognised in profit or loss. Future interest income continues to be accrued based on the reduced carrying amount of the asset and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. The interest income is recorded as part of finance income. If, in a subsequent year, the fair value of a debt instrument increases and the increases can be objectively related to an event occurring after the impairment loss was recognised in profit or loss, the impairment loss is reversed in profit or loss.

(q) Trade and other creditors

Liabilities for trade and other creditors and amounts owing to related companies are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method.

Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

(r) Foreign currency translation

(i) Functional currency

Items included in the financial statements of each entity in the Group are measured using the currency that best reflects the economic substance of the underlying events and circumstances relevant to that entity ("the functional currency"). The financial statements of the Group and the Company are presented in Singapore Dollars, which is the functional currency of the Company.

(ii) Transactions and balances and foreign subsidiary companies

Foreign currency monetary assets and liabilities, including those in foreign subsidiary companies, are converted to Singapore dollars at the rates of exchange ruling at the balance sheet date. Foreign currency transactions during the year and the results of foreign subsidiary companies are converted into the functional currency using the rates of exchange ruling on the transaction dates. Exchange differences are taken up in the insurance revenue accounts or in profit or loss as appropriate except for those arising from the retranslation of the opening net investment in foreign subsidiary companies, which are recognised in other comprehensive income and accumulated under foreign currency translation reserve in equity. The foreign currency translation reserve is reclassified from equity to profit or loss of the Group on disposal of the foreign subsidiary companies.

Exchange differences on non-monetary items, such as equities held at fair value through profit or loss, are reported as part of the fair value gain or loss. Exchange differences on non-monetary items, such as equities classified as available-for-sale financial assets, are recognised in other comprehensive income and accumulated under the available-for-sale investment reserve in equity.

(s) Current income tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the end of the reporting period, in the countries where the Group operates and generates taxable income.

2 Significant Accounting Policies (continued)

(s) Current income tax (continued)

Current income taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

(t) Deferred income tax

Deferred income tax is provided, using the liability method, on temporary differences arising between the tax bases of assets and liabilities, and their carrying amounts in the financial statements at the balance sheet date. However, if the deferred income tax arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss, it is not accounted for. Tax rates enacted or substantively enacted by the balance sheet date are used to determine deferred income tax.

Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each balance sheet date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be utilised.

Deferred income tax is provided on temporary differences arising on investment in subsidiary, except where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

(u) Cash and cash equivalents

Cash and cash equivalents are carried in the balance sheet at cost. For the purposes of the cash flow statement, cash and cash equivalents comprise cash and bank balances, and fixed deposits.

(v) Dividend distribution

Dividends are recorded in the Group's financial statements in the period in which they are approved by the Group's shareholders.

(w) Employees' benefits

(i) Defined contribution plan

As required by law, the Company makes contributions to the state pension scheme, the Central Provident Fund ("CPF"). CPF contributions are recognised in compensation expense in the same period as the employment that gives rise to the contributions.

(ii) Employees' leave entitlement

Employees' entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date.

(x) Leases

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Operating lease payments are recognised as an expense in profit or loss on a straight-line basis over the lease term. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

Notes to the Financial Statements

for the financial year ended 31 December 2010

2 Significant Accounting Policies (continued)

(y) Subsidiary

A subsidiary is an entity over which the Group has the power to govern the financial and operating policies so as to obtain benefits from its activities.

In the Company's separate financial statements, investment in subsidiary is accounted for at cost less impairment losses.

(z) Share capital

Proceeds from issuance of ordinary shares are recognised as share capital in equity. Incremental costs directly attributable to the issuance of ordinary shares are deducted against share capital.

(aa) Segment reporting

The Group is organised into operating segments based on its separate fund accounts in accordance with the Singapore Insurance Act (Chapter 142). Additional disclosures on each of these segments are shown in Note 35, including the factors used to identify the reportable segments and the measurement basis of segment information.

3 Principal Activities

The principal activities of the Company and its subsidiary are the underwriting of general insurance business. There have been no significant changes in the nature of these activities during the financial year.

4 Judgements and Inherent Uncertainty in Accounting Estimates

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the consolidated financial statements:

(i) Impairment of available-for-sale investments

The Group records impairment charges on available-for-sale equity investments when there has been a significant or prolonged decline in the fair value below their cost. The determination of what is "significant" or "prolonged" requires judgement. In making this judgement, the Group evaluates, among other factors, historical share price movements and the duration and extent to which the fair value of an investment is less than its cost. There was no impairment loss recognised for available-for-sale financial assets for the financial year ended 31 December 2010 (2009: nil).

(ii) Insurance risks

The risk under any one insurance contract is the possibility that the insured event occurs and the uncertainty of the amount of the resulting claim. By the very nature of an insurance contract, this risk is random and therefore unpredictable.

As general insurance business encompasses a wide range of different insurance products, a prudent management of risks is fundamental to the Group's business. This safeguards not only the interest of its shareholders but also that of its customers. The Group has developed a robust underwriting framework to ensure that all risks accepted meet with its guidelines and standards.

The Group's business is primarily derived from Singapore and the region. Geographically, there is an inherent concentration of insurance risks in the Group's insurance portfolio. The Group has developed a reinsurance management strategy which manages such concentration of insurance risks based on historical experience of loss frequency and severity of similar risks and in similar geographical zones. The primary objectives of the Group's reinsurance management strategy include protection of shareholders' fund, smoothing out the peaks and troughs of underwriting result, providing the Group with competitive advantage, sound and diversified reinsurance securities and developing long-term strategic partnership with key reinsurers.

One of the purposes of insurance is to enable policyholders to protect themselves against uncertain future events. Insurance companies accept the transfer of uncertainty from policyholders and seek to add value through the aggregation and management of these risks. The uncertainty inherent in insurance is inevitably reflected in the financial statements of insurance companies. The principal uncertainty in the Group's financial statements primarily arises in the technical provisions which include the provisions of premium and claim liabilities. The premium liabilities comprise reserve for unexpired risks, net of deferred acquisition cost while the claim liabilities comprise provision for outstanding claims and their values are carried in the balance sheet as disclosed in Notes 17, 18 and 19 to the financial statements.

4 Judgements and Inherent Uncertainty in Accounting Estimates (continued)

(ii) Insurance risks (continued)

Generally, premium and claim liabilities are determined based upon previous claims experience, existing knowledge of events, the terms and conditions of the relevant policies and interpretation of circumstances. Particularly relevant is past experience with similar cases, historical claims development trends, legislative changes, judicial decisions and economic conditions. It is certain that actual future premium and claim liabilities will not develop exactly as projected and may vary from our projection.

The other uncertainties arising under insurance contracts include:

- uncertainty as to whether an event has occurred which would give rise to a policyholder suffering an insured loss;
- uncertainty as to the extent of policy coverage and limits applicable; and
- uncertainty as to the amount of insured loss suffered by a policyholder as a result of the event occurring.

There may be significant reporting lags between the occurrence of the insured event and the time it is actually reported to the Group. Following the identification and notification of an insured loss, there may still be uncertainty as to the magnitude of the claim. There are many factors that will determine the level of uncertainty such as inflation, judicial interpretations, legislative changes and claims handling procedures.

The estimates of premium and claim liabilities are therefore sensitive to various factors and uncertainties. The establishment of technical provisions is an inherently uncertain process and, as a consequence of this uncertainty, the eventual cost of settlement of premium and claim liabilities can vary from the initial estimates.

The following table shows the sensitivity of the Group's profit before tax and the Group's equity to a possible change in the premium and claim liabilities with all other variables held constant:

	Increase/decrease in premium and claim liabilities	Effect on profit before tax \$'000
2010	+5%	(3,791)
	-5%	3,791
2009	+5%	(3,456)
	-5%	3,456

5 Other Income

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
(a) Dividend income from:				
Available-for-sale investments				
- Quoted equity investments	3,189	2,745	3,189	2,745
- Other unquoted equity investments	5	5	5	5
- Unquoted equity investments (marketable unit trusts)	248	69	248	69
	<u>3,442</u>	<u>2,819</u>	<u>3,442</u>	<u>2,819</u>
(b) Interest income from:				
Available-for-sale investments				
- Singapore Government securities	74	320	74	320
- Other government securities	144	251	144	251
- Other quoted investments	3,599	2,641	3,599	2,641
- Other unquoted investments	125	125	125	125
	<u>3,942</u>	<u>3,337</u>	<u>3,942</u>	<u>3,337</u>

Notes to the Financial Statements

for the financial year ended 31 December 2010

6 Management Expenses

Included in management expenses are the following:

	Charged to insurance revenue accounts	
	2010	2009
	\$'000	\$'000
(a) Group		
Depreciation on:		
Furniture and fixtures	28	16
Office equipment	107	95
Motor vehicles	10	9
	145	120
Auditors' remuneration:		
Payable to the auditors of the Company – audit fees		
- Current year	120	114
- Underprovision in respect of prior year	-	3
Payable to other auditors – audit fees		
- Current year	34	35
	154	152
Foreign exchange loss	22	39
Provision for/(write-back of) bad and doubtful debts	4	(24)
Rental expenses	808	684
(b) Company		
Depreciation on:		
Furniture and fixtures	28	16
Office equipment	107	95
Motor vehicles	10	9
	145	120
Auditors' remuneration:		
Payable to the auditors of the Company – audit fees		
- Current year	120	114
- Underprovision in respect of prior year	-	3
	120	117
Foreign exchange loss	22	39
Provision for/(write-back of) bad and doubtful debts	4	(24)
Rental expenses	808	684

7 Staff Information (Including an Executive Director)

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Wages, salaries and other employee benefits	5,170	4,649	5,170	4,649
Central Provident Fund contribution	494	500	494	500
	<u>5,664</u>	<u>5,149</u>	<u>5,664</u>	<u>5,149</u>
	Group and Company			
			2010	2009
Number of persons employed at the end of year			<u>90</u>	<u>90</u>

8 Directors' Remuneration

The number of directors of the Company whose total remuneration from the Group falls into the following bands is:

	2010	2009
\$500,000 to \$749,999	1	1
\$250,000 to \$499,999	-	-
Below \$250,000	5	5
Total	<u>6</u>	<u>6</u>

9 Income Tax

(a) Tax expense

The tax expense attributable to profit is made up of:

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
On the profit of the year:				
Singapore current income tax	4,438	3,738	4,438	3,738
Transfer from deferred taxation	62	23	62	23
	<u>4,500</u>	<u>3,761</u>	<u>4,500</u>	<u>3,761</u>
Overprovision in respect of prior years	-	(251)	-	(251)
	<u>4,500</u>	<u>3,510</u>	<u>4,500</u>	<u>3,510</u>
Overseas current income tax	44	92	-	-
Overprovision in respect of prior years	(5)	-	-	-
	<u>39</u>	<u>92</u>	<u>-</u>	<u>-</u>
	<u>4,539</u>	<u>3,602</u>	<u>4,500</u>	<u>3,510</u>

Notes to the Financial Statements

for the financial year ended 31 December 2010

9 Income Tax (continued)

(a) Tax expense (continued)

The tax expense on the results of the Group and the Company for the financial year differs from the theoretical amount that would arise by applying the Singapore statutory income tax rate to profit before tax due to the following:

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Profit before tax	37,981	26,743	37,174	26,082
Tax calculated at a tax rate of 17%	6,457	4,546	6,320	4,434
Singapore statutory stepped income exemption	(26)	(26)	(26)	(26)
Exempt income	(484)	(427)	(484)	(427)
Expenses not deductible for tax purposes	84	32	84	29
Income not subject to tax	(1,228)	(26)	(1,133)	-
Income from qualifying debt securities and offshore insurance which are taxed at a rate of 10%	(278)	(258)	(278)	(258)
Overprovision in prior financial year (net)	(5)	(251)	-	(251)
Effect of exchange differences	6	6	-	-
Effect of difference in tax rates in other countries	(4)	(3)	-	-
Others	17	9	17	9
Actual tax expense	4,539	3,602	4,500	3,510
(b) Movements in tax payables				
Balance at beginning of the financial year	7,045	3,495	7,021	3,458
Income tax (paid)/refund	(6,002)	(26)	(5,908)	76
Current financial year's tax payable on profit	4,482	3,830	4,438	3,738
Overprovision in respect of prior years	(5)	(251)	-	(251)
Foreign currency translation difference	(5)	(3)	-	-
Balance at end of the financial year	5,515	7,045	5,551	7,021

10 Earnings Per Share

	Group	
	2010 \$'000	2009 \$'000
Net profit	33,442	23,141
Weighted average number of ordinary shares issued ('000)	61,155	61,155
Basic and diluted earnings per share	55 cents	38 cents

Basic earnings per share is calculated by dividing the profit after tax attributable to shareholders by the weighted average number of ordinary shares in issue during the financial year.

11 Dividend Paid

	Group and Company	
	2010	2009
	\$'000	\$'000
Interim dividend of 3 cents per share (one-tier tax-exempt) (2009: 3 cents per share one-tier tax-exempt), in respect of the financial year 2010	1,834	1,834
Interim special dividend of 2 cents per share (one-tier tax-exempt) (2009: nil), in respect of the financial year 2010	1,224	-
Final dividend of 12 cents per share (one-tier tax-exempt) (2009: 3 cents per share one-tier tax-exempt), in respect of the financial year 2009	7,339	1,835
	10,397	3,669

The directors have proposed a final one-tier tax-exempt dividend of 12 cents per share in respect of the financial year ended 31 December 2010 amounting to \$7,339,000. These financial statements do not reflect this dividend payable, which, if approved at the forthcoming Annual General Meeting, will be accounted for in the shareholders' equity as an appropriation of retained earnings in the year ending 31 December 2011.

12 Share Capital

	Group and Company			
	2010		2009	
	No. of shares issued	\$'000	No. of shares issued	\$'000
	'000	\$'000	'000	\$'000
Issued and fully paid, at beginning and end of the financial year	61,155	91,733	61,155	91,733

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions. The ordinary shares have no par value.

On July 2007, the Company issued 20,385,000 Rights Shares and raised net proceeds of approximately \$22 million, which had been used to strengthen the capital base of the Company to enable the Group to expand its operations locally and in the region and for working capital purposes.

13 Capital Management

The Group has established a capital management policy to ensure that the Group maintains adequate capital to support business growth, taking into consideration regulatory requirements, and the underlying risks of the Group's business and operations.

The Group's capital management processes include the following key measures:

- observing an established dividend policy, which aims to support the Group's business needs, comply with regulatory requirements and reward shareholders reasonably;
- setting appropriate risk limits to control the Group's exposure in the underlying risks of its business and operations;
- investing the Group's funds in liquid and marketable securities and following an appropriate asset allocation strategy to maintain high liquidity and achieve the Group's objective in growth and preservation of capital; and
- stress-testing the Group's financial conditions and capital adequacy under various stress scenarios to assess and enhance the Group's financial stability.

The Group has no borrowings, contingent liabilities and loan capital as at 31 December 2010. There was no change in the Group's capital management objectives, policies and processes during the years ended 31 December 2010 and 31 December 2009.

14 General Reserve

In each financial year, a certain amount of retained profits may be transferred to general reserve of the Group. The general reserve has not been earmarked for any particular purpose.

Notes to the Financial Statements

for the financial year ended 31 December 2010

15 Available-for-sale Investment Reserve

Available-for-sale investment reserve records the cumulative fair value changes of available-for-sale investments, net of deferred income tax, until they are derecognised or impaired.

	Group and Company	
	2010	2009
	\$'000	\$'000
Balance at 1 January	22,000	(936)
Net change in the reserve	1,243	22,936
Balance at 31 December	23,243	22,000
Net change in the reserve arises from:		
- Net gain on fair value changes during the financial year	3,480	23,620
- Recognised in the profit and loss account on disposal of investments	(2,237)	(684)
	1,243	22,936

16 Deferred Tax Liabilities

Deferred tax liabilities as at 31 December relate to the following:

	Group and Company			
	Balance sheet		Profit and loss	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Differences in tax depreciation	62	54	8	-
Differences in interest receivable	188	134	54	23
Deferred income tax related to other comprehensive income:				
Revaluation of available-for-sale investments				
- Balance at 1 January	4,507	(165)	-	-
- Debited during the financial year				
directly against available-for-sale investment reserve	252	4,672	-	-
	5,009	4,695		
Deferred income tax expense			62	23

Deferred tax liabilities have not been established for the withholding and other taxes that would be payable on the unremitted earnings of an overseas subsidiary as such amounts are permanently reinvested. Such unremitted earnings totalled \$4,178,000 as at 31 December 2010 (2009: \$3,755,000).

17 Reserve for Unexpired Risks

Movements in reserve for unexpired risks:

	Group					
	2010			2009		
	Gross \$'000	Reinsurance \$'000	Net \$'000	Gross \$'000	Reinsurance \$'000	Net \$'000
Balance at beginning of the financial year	45,528	(24,522)	21,006	42,503	(23,272)	19,231
Foreign currency translation difference	(7)	1	(6)	11	(8)	3
Movement in reserve during the financial year	3,517	504	4,021	3,014	(1,242)	1,772
Balance at end of the financial year	49,038	(24,017)	25,021	45,528	(24,522)	21,006

	Company					
	2010			2009		
	Gross \$'000	Reinsurance \$'000	Net \$'000	Gross \$'000	Reinsurance \$'000	Net \$'000
Balance at beginning of the financial year	45,211	(24,298)	20,913	41,912	(22,832)	19,080
Movement in reserve during the financial year	3,459	556	4,015	3,299	(1,466)	1,833
Balance at end of the financial year	48,670	(23,742)	24,928	45,211	(24,298)	20,913

18 Deferred Acquisition Cost

	Group					
	2010			2009		
	Gross \$'000	Reinsurance \$'000	Net \$'000	Gross \$'000	Reinsurance \$'000	Net \$'000
Balance at beginning of the financial year	5,153	(5,997)	(844)	4,621	(5,606)	(985)
Foreign currency translation difference	3	(3)	-	4	(3)	1
Movement in deferred acquisition cost during the financial year	308	231	539	528	(388)	140
Balance at end of the financial year	5,464	(5,769)	(305)	5,153	(5,997)	(844)

	Company					
	2010			2009		
	Gross \$'000	Reinsurance \$'000	Net \$'000	Gross \$'000	Reinsurance \$'000	Net \$'000
Balance at beginning of the financial year	5,069	(5,944)	(875)	4,506	(5,526)	(1,020)
Movement in deferred acquisition cost during the financial year	306	233	539	563	(418)	145
Balance at end of the financial year	5,375	(5,711)	(336)	5,069	(5,944)	(875)

Notes to the Financial Statements

for the financial year ended 31 December 2010

19 Provision for Outstanding Claims

Provision for outstanding claims will become payable and materialise into claims paid as and when the amounts of insured losses suffered by policyholders or third party claimants are ascertained and agreed, without any contractual maturity date. The timing of future cash outflow arising from the provision is not ascertainable but is likely to fall within six years.

The provision is sensitive to many factors such as interpretation of circumstances, legislative changes, judicial decisions and economic conditions and is also subject to uncertainties such as:

- uncertainty as to whether an event has occurred which would give rise to a policyholder or a third party claimant an insured loss;
- uncertainty as to the extent of policy coverage and limits applicable; and
- uncertainty as to the amount of insured loss suffered by a policyholder or a third party claimant as a result of the event occurring.

Movements in provision for outstanding claims:

	Group					
	2010			2009		
	Gross \$'000	Reinsurance \$'000	Net \$'000	Gross \$'000	Reinsurance \$'000	Net \$'000
Balance at beginning of the financial year	123,969	(75,861)	48,108	118,121	(72,781)	45,340
Foreign currency translation difference	(159)	118	(41)	(63)	45	(18)
Claims paid during the financial year	(23,317)	14,136	(9,181)	(18,947)	12,024	(6,923)
Claims incurred	23,692	(11,778)	11,914	24,858	(15,149)	9,709
Balance at end of the financial year	124,185	(73,385)	50,800	123,969	(75,861)	48,108

	Company					
	2010			2009		
	Gross \$'000	Reinsurance \$'000	Net \$'000	Gross \$'000	Reinsurance \$'000	Net \$'000
Balance at beginning of the financial year	122,081	(74,480)	47,601	114,185	(69,927)	44,258
Claims paid during the financial year	(23,215)	14,040	(9,175)	(18,350)	11,463	(6,887)
Claims incurred	24,250	(12,058)	12,192	26,246	(16,016)	10,230
Balance at end of the financial year	123,116	(72,498)	50,618	122,081	(74,480)	47,601

19 Provision for Outstanding Claims (continued)

The following are the Group's and Company's actual claims compared with previous estimates on gross and net basis:

(a) Group

Accident Year	2000 & prior	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	Total \$'000
Estimate of claims incurred* – gross												
- at end of accident year		16,472	20,994	18,497	30,622	20,805	27,156	36,587	38,597	35,144	42,593	
- one year later		17,581	22,426	18,874	31,827	20,266	27,997	34,879	39,850	34,742		
- two years later		16,135	22,756	18,222	36,320	19,193	24,679	34,234	38,849			
- three years later		15,722	22,073	18,501	28,324	17,892	23,248	31,608				
- four years later		14,908	17,833	18,199	27,178	16,789	21,512					
- five years later		14,627	17,152	17,339	26,040	15,816						
- six years later		14,225	16,826	15,760	24,770							
- seven years later		13,369	16,111	9,663								
- eight years later		12,691	15,838									
- nine years later		12,491										
Current estimate of cumulative claims		12,491	15,838	9,663	24,770	15,816	21,512	31,608	38,849	34,742	42,593	
Less: cumulative claims paid to date		11,924	14,958	8,779	20,966	11,712	15,767	13,863	18,832	13,292	6,346	
Liability recognised in the balance sheet	2,350	567	880	884	3,804	4,104	5,745	17,745	20,017	21,450	36,247	113,793
Estimate of claims incurred arising from portfolio transfers – gross												
					Non-DOR			HKB				
- as at 1 January of year of transfer					42,309			2,030				
- one year later					36,877			2,019				
- two years later					35,987			2,230				
- three years later					35,158			1,026				
- four years later					31,325			616				
- five years later					27,878							
- six years later					25,489							
- seven years later					21,798							
Current estimate of cumulative claims					21,798			616				
Less: cumulative claims paid to date					11,503			519				
Liability recognised in the balance sheet					10,295			97				10,392
Total reserve included in the balance sheet												124,185

* Claims incurred other than claims arising from portfolio transfers from another local insurance company in respect of its Non-Discontinued Offshore Reinsurance Business ("Non-DOR") on 1 January 2004 and in respect of its Hong Kong Business ("HKB") on 1 January 2007.

Notes to the Financial Statements

for the financial year ended 31 December 2010

19 Provision for Outstanding Claims (continued)

(a) Group (continued)

Accident Year	2000 & prior	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	Total \$'000
Estimate of claims incurred* – net												
- at end of accident year		6,605	5,383	4,805	12,298	8,434	10,024	11,275	13,790	14,852	20,471	
- one year later		7,475	5,865	5,166	14,448	8,763	10,038	10,562	14,068	12,433		
- two years later		7,224	6,012	4,957	14,078	8,267	8,784	10,773	14,560			
- three years later		7,100	5,665	4,904	12,986	7,654	8,128	9,268				
- four years later		6,872	5,518	4,496	12,477	7,006	7,322					
- five years later		6,779	5,305	4,178	11,696	6,472						
- six years later		6,462	4,998	3,755	11,151							
- seven years later		6,147	4,561	3,284								
- eight years later		5,919	4,408									
- nine years later		5,809										
Current estimate of cumulative claims		5,809	4,408	3,284	11,151	6,472	7,322	9,268	14,560	12,433	20,471	
Less: cumulative claims paid to date		5,656	4,379	3,015	9,088	5,029	5,469	6,233	7,967	4,822	1,659	
Liability recognised in the balance sheet	1,749	153	29	269	2,063	1,443	1,853	3,035	6,593	7,611	18,812	43,610
Estimate of claims incurred arising from portfolio transfers – net												
					Non-DOR		HKB					
- as at 1 January of year of transfer					21,704			1,276				
- one year later					19,902			1,257				
- two years later					20,915			824				
- three years later					20,460			418				
- four years later					18,078			93				
- five years later					15,762							
- six years later					14,302							
- seven years later					12,527							
Current estimate of cumulative claims					12,527			93				
Less: cumulative claims paid to date					5,426			4				
Liability recognised in the balance sheet					7,101			89				7,190
Total reserve included in the balance sheet												50,800

* Claims incurred other than claims arising from portfolio transfers from another local insurance company in respect of its Non-Discontinued Offshore Reinsurance Business ("Non-DOR") on 1 January 2004 and in respect of its Hong Kong Business ("HKB") on 1 January 2007.

19 Provision for Outstanding Claims (continued)

(b) Company

Accident Year	2000 & prior	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	Total \$'000
Estimate of claims incurred* – gross												
- at end of accident year		16,415	20,948	18,488	29,952	19,476	25,614	35,096	36,694	33,901	41,749	
- one year later		17,530	22,377	18,870	31,033	19,879	27,680	34,685	39,358	34,687		
- two years later		16,084	22,706	18,219	35,629	18,708	24,376	34,065	38,386			
- three years later		15,671	22,022	18,498	27,669	17,317	22,937	31,464				
- four years later		14,857	17,788	18,196	26,538	16,241	21,228					
- five years later		14,581	17,110	17,336	25,481	15,328						
- six years later		14,182	16,798	15,757	24,260							
- seven years later		13,326	16,083	9,660								
- eight years later		12,649	15,813									
- nine years later		12,452										
Current estimate of cumulative claims		12,452	15,813	9,660	24,260	15,328	21,228	31,464	38,386	34,687	41,749	
Less: cumulative claims paid to date		11,885	14,933	8,776	20,458	11,226	15,538	13,723	18,420	13,240	6,344	
Liability recognised in the balance sheet	2,337	567	880	884	3,802	4,102	5,690	17,741	19,966	21,447	35,405	112,821
Estimate of claims incurred arising from portfolio transfers – gross												
					Non-DOR							
- as at 1 January of year of transfer					42,309							
- one year later					36,877							
- two years later					35,987							
- three years later					35,158							
- four years later					31,325							
- five years later					27,878							
- six years later					25,489							
- seven years later					21,798							
Current estimate of cumulative claims					21,798							
Less: cumulative claims paid to date					11,503							
Liability recognised in the balance sheet					10,295							10,295
Total reserve included in the balance sheet												123,116

* Claims incurred other than claims arising from portfolio transfer from another local insurance company in respect of its Non-Discontinued Offshore Reinsurance Business ("Non-DOR") on 1 January 2004.

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19 Provision for Outstanding Claims (continued)

(b) Company (continued)

Accident Year	2000 & prior	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	Total \$'000
Estimate of claims incurred* – net												
- at end of accident year		6,595	5,365	4,804	12,267	8,343	9,785	11,076	13,528	14,784	20,394	
- one year later		7,468	5,846	5,165	14,406	8,724	10,003	10,554	13,997	12,433		
- two years later		7,217	5,993	4,956	14,048	8,228	8,750	10,766	14,496			
- three years later		7,093	5,646	4,903	12,959	7,617	8,095	9,262				
- four years later		6,865	5,507	4,495	12,456	6,971	7,292					
- five years later		6,772	5,294	4,177	11,676	6,440						
- six years later		6,456	4,993	3,754	11,133							
- seven years later		6,141	4,556	3,283								
- eight years later		5,913	4,404									
- nine years later		5,803										
Current estimate of cumulative claims		5,803	4,404	3,283	11,133	6,440	7,292	9,262	14,496	12,433	20,394	
Less: cumulative claims paid to date		5,650	4,375	3,014	9,070	4,997	5,440	6,227	7,906	4,822	1,659	
Liability recognised in the balance sheet	1,737	153	29	269	2,063	1,443	1,852	3,035	6,590	7,611	18,735	43,517
Estimate of claims incurred arising from portfolio transfers – net												
				Non-DOR								
- as at 1 January of year of transfer					21,704							
- one year later					19,902							
- two years later					20,915							
- three years later					20,460							
- four years later					18,078							
- five years later					15,762							
- six years later					14,302							
- seven years later					12,527							
Current estimate of cumulative claims					12,527							
Less: cumulative claims paid to date					5,426							
Liability recognised in the balance sheet					7,101							7,101
Total reserve included in the balance sheet												50,618

* Claims incurred other than claims arising from portfolio transfer from another local insurance company in respect of its Non-Discontinued Offshore Reinsurance Business ("Non-DOR") on 1 January 2004.

20 Loans and Receivables

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Amount due from policyholders and agents (note 21)	4,663	4,757	4,535	4,644
Amount due from reinsurers (note 21)	4,689	2,834	4,689	2,820
Amount retained by ceding companies	1,541	1,298	1,541	1,298
Non-trade debtors and accrued interest receivable (note 27)	2,343	1,934	2,335	1,926
Amount owing by related companies (note 28)	7	17	10	17
Loans and receivables	<u>13,243</u>	<u>10,840</u>	<u>13,110</u>	<u>10,705</u>

21 Amount Due from Policyholders and Agents and Reinsurers

(a) Amount due from policyholders and agents

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Amount due from policyholders and agents	4,669	4,757	4,541	4,644
Less: Allowance for doubtful debts	(6)	-	(6)	-
	<u>4,663</u>	<u>4,757</u>	<u>4,535</u>	<u>4,644</u>

These amounts are unsecured and non-interest bearing with payment terms not exceeding 90 days.

(b) Amount due from reinsurers

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Amount due from reinsurers	4,718	2,868	4,718	2,854
Less: Allowance for doubtful debts	(29)	(34)	(29)	(34)
	<u>4,689</u>	<u>2,834</u>	<u>4,689</u>	<u>2,820</u>

These amounts are unsecured and non-interest bearing with payment terms not exceeding 90 days.

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22 Fixed Assets

(a) Group and Company

	Furniture and fixtures \$'000	Office equipment \$'000	Motor vehicles \$'000	Total \$'000
Cost				
At 1 January 2009	206	1,985	49	2,240
Additions	-	96	-	96
Disposals	-	(34)	-	(34)
At 31 December 2009 and 1 January 2010	206	2,047	49	2,302
Additions	136	125	-	261
Disposals	-	(92)	-	(92)
At 31 December 2010	342	2,080	49	2,471
Accumulated depreciation				
At 1 January 2009	122	1,714	11	1,847
Depreciation charge for the year	16	95	9	120
Disposals	-	(34)	-	(34)
At 31 December 2009 and 1 January 2010	138	1,775	20	1,933
Depreciation charge for the year	28	107	10	145
Disposals	-	(92)	-	(92)
At 31 December 2010	166	1,790	30	1,986
Net book value				
At 31 December 2009	68	272	29	369
At 31 December 2010	176	290	19	485

(b) Fully depreciated assets

Original cost of fully depreciated assets still in use as at 31 December 2010 amounted to \$1,604,000 (2009: \$1,596,000).

23 Investment in Subsidiary

	2010 \$'000	2009 \$'000
Unquoted equity shares, at cost	4,940	4,940

The wholly-owned subsidiary is UOB Insurance (H.K.) Limited, incorporated in Hong Kong S.A.R. and is audited by a member firm of Ernst & Young Global in Hong Kong S.A.R. The subsidiary underwrites general insurance business in Hong Kong S.A.R.

24 Available-for-sale Investments

	Group and Company	
	2010	2009
	Fair value	Fair value
	\$'000	\$'000
(a) Quoted		
Equity shares in corporations	109,633	63,348
Equity shares in a related corporation	7,568	7,950
Fixed income securities in corporations	103,993	79,973
Singapore Government securities	-	3,217
Singapore Treasury bills	-	13,182
Other government securities	2,494	5,292
	<u>223,688</u>	<u>172,962</u>
(b) Unquoted		
Unit trusts (marketable)	47,959	30,218
Fixed income securities in corporations	2,561	2,527
	<u>50,520</u>	<u>32,745</u>
Equity shares in a related corporation	-	5,000
Equity shares in a corporation	1	1
Less: Provision for impairment	-	(5,000)
	<u>1</u>	<u>1</u>
Total	<u>274,209</u>	<u>205,708</u>

The quoted and unquoted fixed income securities bear an effective weighted average interest rate of 4.31% (2009: 3.93%) and 5.00% (2009: 5.00%) per annum respectively with maturity dates from January 2011 to December 2049 (2009: January 2010 to December 2049).

The other government securities bear an effective weighted average interest rate of 4.64% (2009: 4.81%) per annum with maturity dates from February 2011 to November 2029 (2009: July 2010 to January 2030).

Fair value measurements

Effective 1 January 2009, the Group adopted the amendment to FRS 107 which requires disclosure of fair value measurements by level of the following hierarchy:

- (i) quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- (ii) inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- (iii) inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

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for the financial year ended 31 December 2010

24 Available-for-sale Investments (continued)

Fair value measurements (continued)

The available-for-sale investments are measured at fair value at as follows:

	Group and Company 2010			
	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
Equity shares in corporations – quoted	109,633	-	-	109,633
Equity shares in a related corporation – quoted	7,568	-	-	7,568
Equity shares in a related corporation – unquoted *	-	-	1	1
Fixed income securities in corporations – quoted	103,993	-	-	103,993
Fixed income securities in corporations – unquoted	-	2,561	-	2,561
Other government securities	2,494	-	-	2,494
Unit trusts (marketable)	47,959	-	-	47,959
	271,647	2,561	1	274,209

	Group and Company 2009			
	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
Equity shares in corporations – quoted	63,348	-	-	63,348
Equity shares in a related corporation – quoted	7,950	-	-	7,950
Equity shares in related corporations – unquoted *	-	-	1	1
Fixed income securities in corporations – quoted	79,973	-	-	79,973
Fixed income securities in corporations – unquoted	-	2,527	-	2,527
Singapore Government securities and Treasury bills	16,399	-	-	16,399
Other government securities	5,292	-	-	5,292
Unit trusts (marketable)	30,218	-	-	30,218
	203,180	2,527	1	205,708

The fair value of investments traded in active markets is based on the quoted market bid prices at the balance sheet date. These investments are included in Level 1.

The fair value of investments that are not traded in an active market is determined by using valuation techniques. The Group uses a variety of methods and makes assumptions that are based on market conditions existing at the balance sheet date. Quoted market prices or dealer quotes for similar instruments as well as other techniques, such as estimated discounted cash flows are used to estimate fair value of these instruments. These investments are included in Level 2.

In infrequent circumstances, where a valuation technique for an investment is based on significant unobservable inputs, such instruments are included in Level 3.

During the financial year ended 31 December 2010, there was no transfer of investments between Level 1 and Level 2.

* These unquoted equity shares in related corporations are carried at cost less impairment losses. It is not practicable to determine with sufficient reliability the fair value of unquoted equity shares. The Group through the United Overseas Bank Group had sold its unquoted equity shares in a related corporation in January 2010. For the remaining unquoted equity shares that the Group holds in a related corporation, the Group does not intend to dispose of this investment in the foreseeable future.

Reclassification of financial assets

In September 2008, the equity markets plunged after the incidences of Lehman Brothers and AIG. Arising from these circumstances, on 31 October 2008 the Group decided to reclassify all its investments at fair value through profit or loss out of such category into the available-for-sale category. Pursuant to the Amendments to FRS 39 Financial Instruments: Recognition and Measurement and FRS 107 Financial Instruments: Disclosures – Reclassification of Financial Assets, the aforesaid reclassification took effect from 1 July 2008 (“effective date of reclassification”).

24 Available-for-sale Investments (continued)
Reclassification of financial assets (continued)

The amounts reclassified out of investments at fair value through profit or loss and into available-for-sale investments category, their carrying amount and fair value are as follows:

	Group and Company		
	Fair Value Date of reclassification \$'000	<Reclassified assets held on 31 December>	
		2010 Carrying Amount/ Fair value \$'000	2009 Carrying Amount/ Fair value \$'000
Quoted			
Equity shares in corporations	2,140	673	1,285
Fixed income securities in corporations	20,429	14,409	15,166
Singapore Government securities	4,900	-	-
Unquoted			
Unit trusts (marketable)	22,306	21,349	22,867
Fixed income securities in corporations	2,577	2,561	2,527
	52,352	38,992	41,845

As at the date of reclassification, the Group expected to recover the carrying amount of the aforesaid investments in full when the conditions in the equity markets improve.

During the year, investments of carrying amount of \$3,115,000 were sold and a gain of \$291,000 was recognised in the profit and loss accounts.

If the aforesaid reclassification had not been carried out, an unrealised fair value gain of \$222,000 (2009: unrealised fair value loss of \$408,000) would have been recognised in the profit or loss.

25 Amount Owing to Trade and Non-trade Creditors

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Amount owing to agents	280	344	280	344
Amount owing to reinsurers	5,554	5,565	5,444	5,565
Amount retained from reinsurers	4,532	4,796	4,486	4,752
Non-trade creditors and accrued liabilities	3,163	3,191	3,057	3,046
Amount owing to related companies – non-trade	1,145	124	1,145	217
Total financial liabilities carried at amortised cost	14,674	14,020	14,412	13,924

(a) Amount owing to agents and reinsurers

These amounts are non-interest bearing and are normally settled on 90-days term.

(b) Amount retained from reinsurers

These amounts are interest bearing. They are normally settled on yearly basis.

(c) Non-trade creditors and accrued liabilities

These amounts are unsecured, non-interest bearing and are repayable on demand.

(d) Amount owing to related companies – non-trade

These amounts are unsecured, non-interest bearing and repayable on demand.

Notes to the Financial Statements

for the financial year ended 31 December 2010

26 Statutory Deposit

The statutory deposit of \$500,000 (2009: \$500,000) was lodged by the Company with the Monetary Authority of Singapore as required under Section 14(1) of the Singapore Insurance Act, Cap. 142.

27 Non-trade Debtors and Accrued Interest Receivable

Non-trade debtors and accrued interest receivable include accrued interest receivable from:

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Holding company	2	2	2	2
	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>

These amounts are unsecured, interest-free and refundable on demand.

28 Amount Owing by Related Companies

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Amount owing by:				
Holding company - trade	7	17	7	17
Subsidiary – non-trade	-	-	3	-
	<u>7</u>	<u>17</u>	<u>10</u>	<u>17</u>

The non-trade balance due from the subsidiary was unsecured, interest-free and repayable on demand.

29 Financial Derivatives

Financial derivatives are instruments whose values change in response to the change in prices of the underlying instruments.

The Group transacts in forward contracts to manage its foreign exchange exposure arising from investment in fixed income securities denominated in foreign currencies.

The table below shows the Company's and the Group's forward contracts and their fair values measured at unadjusted quoted prices in active markets (Level 2) at the balance sheet date. These amounts do not necessarily represent future cash flows and amounts at risk of the forward contracts.

	Group and Company					
	2010			2009		
	Contract/ notional amount \$'000	Derivative financial assets \$'000	Derivative financial liabilities \$'000	Contract/ notional amount \$'000	Derivative financial assets \$'000	Derivative financial liabilities \$'000
Foreign exchange forwards						
Sell USD/Buy SGD	41,150	2,186	-	-	-	-
Sell EUR/Buy SGD	6,150	153	-	-	-	-
	<u>47,300</u>	<u>2,339</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Buy USD/Sell SGD	<u>7,347</u>	<u>-</u>	<u>231</u>	<u>-</u>	<u>-</u>	<u>-</u>

For the year ended 31 December 2010, the Group recognised net fair value gains on financial derivatives of \$2,108,000 (2009: nil).

30 Fixed Deposits

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Fixed deposits with:				
Holding company	13,821	35,848	7,650	29,670
Other financial institutions	17,417	49,764	17,417	49,764
	31,238	85,612	25,067	79,434
Fixed deposits with:				
3 months or less	29,776	52,949	23,605	46,771
More than 3 months	1,462	32,663	1,462	32,663
	31,238	85,612	25,067	79,434

The fixed deposits with the holding company, fellow subsidiaries and other financial institutions for the Group and the Company mature on varying dates within six months (2009: six months) from the financial year end. The weighted average effective interest rate of these deposits at 31 December 2010 for the Group and the Company was 0.13% (2009: 0.31%) and 0.14% (2009: 0.33%) respectively per annum.

31 Cash and Bank Balances

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Bank balances with:				
Holding company	15,585	4,770	13,942	3,020
Fellow subsidiaries	496	423	496	423
Other financial institutions	1,822	2,233	1,822	2,233
Cash on hand	2	2	2	2
	17,905	7,428	16,262	5,678

32 Collaterals Received

The Group and the Company have fixed deposits of \$1,728,000 (2009: \$1,928,000) and bank balances of \$16,000 (2009: \$16,000) held as collateral against performance bonds issued on behalf of policyholders throughout the period of the insurance policies. The fair values of the collaterals as at the balance sheet date approximate their carrying amounts.

33 Commitments

At the balance sheet date, the Group and the Company has rental commitments under a non-cancellable operating lease. The minimum lease payments are:

	Group and Company	
	2010	2009
	\$'000	\$'000
Lease which expires:		
Within one year	808	808
Between one and three years	740	1,548
	1,548	2,356

Minimum lease payments recognised as an expense in profit or loss for the financial year ended 31 December 2010 amounted to \$808,000 (2009: \$666,000).

Notes to the Financial Statements

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34 Related-Party Transactions

The following related-party transactions took place between the Company and related parties during the financial year on terms agreed by the parties concerned:

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Gross premium income from:				
- Holding company	6,125	8,594	6,076	8,538
- Related companies	119	231	119	231
Commission expenses paid to				
- Holding company	4,253	3,924	4,244	3,914
Gross claims incurred from:				
- Holding company	34	1,022	34	1,022
- Related companies	-	(90)	-	(90)
Rental paid to an associated company of the holding company	808	666	808	666
Purchase of equity investment from an associated company of the holding company	5,870	-	5,870	-
Management fee received from an associated company of the holding Company	750	750	750	750
Management fee charged by a related Company	645	160	645	160
Service fee charged by holding company	1,876	-	1,876	-
Interest income earned from:				
- Holding company	21	199	17	193
- Related companies	-	5	-	5
Directors' remuneration:				
- Directors of the Company	729	649	729	649
- Directors of subsidiary	1	1	-	-
Service rendered to Directors & key Management Staff:				
- Gross premium income	19	22	19	22
- Gross claims incurred	5	-	5	-

Directors' remuneration included fees, salary, bonus, Central Provident Fund contribution and other emoluments (including benefits-in-kind) computed based on cost incurred by the Group and the Company.

35 Segment Information

	SIF	OIF	SHF	HK	
	\$'000	\$'000	\$'000	Subsidiary	Consolidated
				\$'000	\$'000
For Year 2010					
Gross premiums written	73,411	14,933	-	890	89,234
Net earned premiums	26,754	8,282	-	194	35,230
Net claims incurred	9,101	3,091	-	(278)	11,914
Net commissions	(5,921)	1,789	-	15	(4,117)
Management expenses	7,808	1,296	-	210	9,314
Underwriting profit	15,766	2,106	-	247	18,119
Other income	6,752	636	12,481	8	19,877
Management expenses/(income) not charged to insurance revenue account	297	66	204	(552)	15
Profit before tax	22,221	2,676	12,277	807	37,981
Segment total assets as at 31 December 2010	252,543	37,129	143,894	9,238	442,804
Segment total liabilities as at 31 December 2010	177,654	21,233	3,773	1,761	204,421
For Year 2009					
Gross premiums written	69,466	14,135	-	863	84,464
Net earned premiums	21,469	7,624	-	261	29,354
Net claims incurred	6,727	3,503	-	(521)	9,709
Net commissions	(6,428)	1,444	-	(18)	(5,002)
Management expenses	5,746	1,176	-	263	7,185
Underwriting profit	15,424	1,501	-	537	17,462
Other income	5,493	394	3,352	7	9,246
Management expenses/(income) not charged to insurance revenue account	(10)	66	26	(117)	(35)
Profit before tax	20,927	1,829	3,326	661	26,743
Segment total assets as at 31 December 2009	243,256	33,797	129,116	9,845	416,014
Segment total liabilities as at 31 December 2009	175,836	20,125	2,822	2,471	201,254

The Group is principally engaged in the business of underwriting general insurance. With different operating segments, its businesses are segregated into separate fund accounts in accordance with the requirements of the Singapore Insurance Act (Chapter 142).

As required under the Singapore Insurance Act, the Company has established and maintained a Singapore Insurance Fund ("SIF") for insurance business relating to Singapore policies and an Offshore Insurance Fund ("OIF") for insurance business relating to offshore policies. Shareholders' Fund ("SHF") relates to the Company's investment activities of its non-insurance funds. The HK Subsidiary refers to the Company's wholly-owned subsidiary, UOB Insurance (H.K.) Limited, incorporated in Hong Kong S.A.R.

The segment information has been prepared in accordance with the Group's accounting policy and FRS.

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for the financial year ended 31 December 2010

35 Segment Information (continued)

Information about major external customers

For the year ended 31 December 2010 and the preceding period, the Group did not have any external customer whose premium income exceeded 10% of the Group's total revenue.

Geographical information

Geographical information of the Group's revenue derived from external customers based on location of insurance risks and non-current assets are as follows:

	Revenue		Non-current assets	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Singapore	67,932	60,773	485	369
Asean	9,887	9,782	-	-
Others	5,171	5,084	-	-
	<u>82,990</u>	<u>75,639</u>	<u>485</u>	<u>369</u>

The Group's non-current assets presented above consist of fixed assets only.

36 Financial Risk Factors and Management

The Group's activities expose it to a variety of financial risks, including the effects of changes in equity market prices, foreign currency exchange rates and interest rates. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group.

(a) Foreign exchange risk

Due to the business operation of its Hong Kong subsidiary, the Group's balance sheet can be affected by movements in the exchange rate between Hong Kong dollar and the local reporting currency. The Group also has transactional currency exposures arising from its offshore business and the business operation of the Hong Kong subsidiary.

The Group is also exposed to foreign exchange risk arising from its investing activities. The Group transacts in forward contracts to manage its foreign exchange exposure arising from investment in fixed income securities denominated in foreign currencies. Other than its investment in fixed income securities, the Group does not consider its exposure to foreign exchange risk to be significant.

36 Financial Risk Factors and Management (continued)

(a) Foreign exchange risk (continued)

The Group monitors its exposure in each foreign currency as well as its aggregate exposure in all foreign currencies on a regular basis. The Group's net position in foreign currencies is as follows:

	Group			
	Total net assets/(liabilities) position			
	2010		2009	
	Amount in foreign currency 1,000 units	Amount in reporting currency \$'000	Amount in foreign currency 1,000 units	Amount in reporting currency \$'000
Australian dollar	714	933	663	835
British pound	583	1,159	558	1,260
Canadian dollar	126	162	128	171
Euro	279	478	805	1,624
Hong Kong dollar	73,695	12,015	17,812	3,235
Indian rupee	(14,367)	(417)	(14,781)	(436)
Indonesian rupiah	5,970,643	852	(883,835)	(131)
Japanese yen	(44,857)	(713)	(45,490)	(709)
Philippines peso	29,329	859	-	-
Korean won	(236,997)	(284)	(145,657)	(181)
Malaysian ringgit	2,788	1,162	7,303	2,992
New Taiwan dollar	147	6	58	2
Thai baht	(19,388)	(851)	(8,734)	(371)
US dollar	417	517	1,597	2,231
		15,878		10,522

The following table shows the sensitivity of the Group's profit before tax and the Group's equity to a reasonable possible change in the Singapore dollar exchange rate against all other currencies, with all other variables held constant:

	Increase/ decrease in \$ exchange rate	Effect on	Effect on
		profit before tax \$'000	equity \$'000
2010	+5%	109	695
	-5%	(109)	(695)
2009	+5%	(167)	248
	-5%	167	(248)

The method used for deriving sensitivity analysis and significant variables did not change from the previous year.

(b) Interest rate risk

Interest rate risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Group's operating cash outflow commitment is substantially independent of changes in market interest rates.

The Group's exposure to the risk of changes in market interest rates relates primarily to the interest income on the Group's fixed deposits and the fair value of fixed income securities held for trading and available-for-sale.

Notes to the Financial Statements

for the financial year ended 31 December 2010

36 Financial Risk Factors and Management (continued)

(b) Interest rate risk (continued)

During 2010 and as at 31 December 2010, if interest rates had been 10 basis points higher, with all other variables held constant, the Group's profit before tax for the year is estimated to be \$13,000 (2009: \$18,000) higher, due mainly to higher interest income on fixed deposits and fixed income securities. The Group's equity as at 31 December 2010 is estimated to be \$364,000 (2009: a loss of \$518,000) lower due to unrealised loss on available-for-sale fixed income securities. If interest rates, during 2010 and as at 31 December 2010, had been 10 basis points lower, with all other variables held constant, the Group's profit before tax for the year is estimated to be \$13,000 (2009: \$18,000) lower, due mainly to lower interest income on fixed deposits and fixed income securities. The Group's equity as at 31 December 2010 is estimated to be \$364,000 (2009: a gain of \$518,000) higher due to unrealised gain on available-for-sale fixed income securities.

The method used for deriving sensitivity analysis and significant variables did not change from the previous year.

(c) Credit risk

The Group has no significant concentration of credit risk.

The Group has credit control policies in place to ensure that sales made to customers and recoveries from reinsurers are duly collected. The Group has also established a selection and management policy for reinsurers to ensure that they are financially sound.

Notwithstanding the measures taken, the failure of one or more of the Group's policyholders, agents, ceding companies, reinsurers and other counter-parties to honour their contractual obligations, may result in doubtful or bad debts being incurred and this will adversely affect the Group's financial position.

Trade and other receivables that are neither past due nor impaired are creditworthy debtors with good payment record with the Group.

The Group generally considers that balances outstanding for more than 90 days as due. The ageing summary of balances due to the Group are as follows:

	Group					
	2010			2009		
	Below 6 months \$'000	Over 6 months \$'000	Total \$'000	Below 6 months \$'000	Over 6 months \$'000	Total \$'000
Amount due from policyholders and agents	4,385	283	4,668	4,553	208	4,761
Allowance for doubtful debts			(6)			-
Exchange difference			1			(4)
			<u>4,663</u>			<u>4,757</u>
Amount due from reinsurers	3,325	1,408	4,733	2,637	241	2,878
Allowance for doubtful debts			(29)			(34)
Exchange difference			(15)			(10)
			<u>4,689</u>			<u>2,834</u>

36 Financial Risk Factors and Management (continued)

(c) Credit risk (continued)

The Group's trade receivables that are impaired at the balance sheet date and the movements of the allowance account used to record the impairment are as follows:

	Group	
	2010	2009
	\$'000	\$'000
Amount due from policyholders and agents (nominal amount)	6	-
Less: Allowance for impairment	(6)	-
	-	-
Amount due from reinsurers (nominal amount)	183	150
Less: Allowance for impairment	(29)	(34)
	154	116

Movements in the allowance for doubtful debts are as follows:

	Group	
	2010	2009
	\$'000	\$'000
Balance at 1 January	34	58
Charged to insurance revenue account	6	15
Write-back of allowance for doubtful debts	(5)	(39)
Balance at 31 December	35	34

Amounts due from policyholders, agents and reinsurers are mainly creditworthy debtors with good payment record.

With regard to other financial assets of the Group, which comprise cash and bank balances, fixed deposits, receivables and investments, they are placed with or entered into with reputable financial institutions or companies with high credit rating and no history of default. The Group's exposure to credit risk, arising from default of the counterparty, has a maximum exposure equal to the carrying amount of these assets in the balance sheet.

(d) Liquidity risk

The Group is not exposed to significant liquidity risk.

Liquidity risk is the risk that the Group is unable to meet its cash outflow commitment as and when they fall due. These commitments are generally met through cash and time deposits held by the Group and cash inflows generated from its operation, supplemented by assets readily convertible into cash. Liquidity risk may also arise if the cash flows related to assets and liabilities are mismatched.

Due to the nature of its business, the Group's premium and claim liabilities, which comprise reserve for unexpired risks and provision for outstanding claims, are expected to be short-tail, without contractual maturity date, and likely to be materialised within six years. The Group's available-for-sale investments and investments at fair value through profit or loss are mainly marketable securities. The carrying amount of these liabilities and investments are as shown in the Group's balance sheet. In view of the nature of its business and type of assets owned, maturity mismatch is unlikely.

The Group has formulated a liquidity policy to manage its liquidity risk. It is the Group's policy to maintain adequate liquidity at all times. The Group aims to honour all cash outflow commitments on an on-going basis and to avoid raising funds from credit facilities or through the forced sale of investments.

Notes to the Financial Statements

for the financial year ended 31 December 2010

36 Financial Risk Factors and Management (continued)

(e) Market price risk

Market price risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market prices (other than interest or exchange rates). The Group is exposed to equity price risk arising from its investment in quoted equity instruments and has established an investment policy, which sets maximum exposure limits for its investment portfolio. These quoted equity instruments are listed on the Singapore Exchange in Singapore or other regulated stock exchanges overseas and are classified as held for trading or available-for-sale financial assets.

At the balance sheet date, if the market prices of the equity investments had been 2% (2009: 2%) higher/lower with all other variables held constant, there will be no impact on the Group's profit before tax (2009: nil) as the Group did not hold any equity investments classified as held for trading. The Group's equity would have been \$1,946,000 (2009: \$1,184,000) higher/lower, arising as a result of an increase/decrease in the fair value of available-for-sale equity instruments.

The Group does not have exposure to commodity price risk.

The method used for deriving sensitivity analysis and significant variables did not change from the previous year.

37 Fair Values of Financial Instruments

The financial assets and financial liabilities of the Group and the Company comprise its available-for-sale investments, current assets and current liabilities, with the exception of taxation. The fair values of the financial assets and financial liabilities as at the balance sheet date approximate their carrying amounts as shown in the balance sheet.

38 Authorisation of Financial Statements

The financial statements were authorised for issue in accordance with a resolution of the directors on 21 February 2011.

Statistics of Shareholdings

as at 9 March 2011

Distribution of Shareholdings

Size of shareholdings	No. of shareholders	%	No. of shares	%
1 – 999	311	15.75	94,266	0.16
1,000 – 10,000	1,324	67.04	4,954,075	8.10
10,001 – 1,000,000	338	17.11	19,277,159	31.52
1,000,001 and above	2	0.10	36,829,500	60.22
Total	1,975	100.00	61,155,000	100.00

Public Float

Rule 723 of the Listing Manual of the Singapore Exchange Securities Trading Limited requires that at least 10% of the total number of issued shares excluding treasury shares (excluding preference shares and convertible equity securities) of a listed company in a class that is listed is at all times held by the public.

Based on information available to the Company as at 9 March 2011, approximately 41% of the issued ordinary shares of the Company was held by the public and therefore, Rule 723 of the Listing Manual has been complied with.

Twenty Largest Shareholders (As shown in the Register of Members and Depository Register)

Name of shareholders	No. of shares	%
Tye Hua Nominees Private Limited	35,707,500	58.39
Chong Chew Lim @ Chong Ah Kau	1,122,000	1.83
Citibank Nominees Singapore Pte Ltd	914,400	1.50
Ng Poh Cheng	832,550	1.36
India International Insurance Pte Ltd – SIF	603,750	0.99
Lim Jun Ying	600,000	0.98
Chan Tut Sai	548,000	0.90
Chong Chin Chin (Zhang Jingjing)	530,000	0.87
Chong Kian Chun (Zhang Jianjun)	512,000	0.84
Ng Ean Nee @ Ooi Ean Nee	500,000	0.82
Singapore Reinsurance Corporation Ltd – Shareholders	485,000	0.79
Chen Swee Kwong	460,000	0.75
Tenet Insurance Company Ltd	375,000	0.61
Yeoh Phaik Ean	375,000	0.61
United Overseas Bank Nominees Pte Ltd	362,355	0.59
Tang Ngiik Ung @ Tang Nguik Huat	343,000	0.56
Thia Cheng Song	322,000	0.53
Tan Chong Hock	317,250	0.52
DBS Nominees Pte Ltd	311,817	0.51
Tan Suat Lay @ Tan Suat Ngor	245,250	0.40
Total	45,466,872	74.35

Substantial Shareholder (As shown in the Register of Substantial Shareholder)

Name of substantial shareholder	Shareholding registered in the name of substantial shareholder	Other shareholdings in which the substantial shareholder is deemed to have an interest
	No. of shares	No. of shares
United Overseas Bank Limited	-	35,707,500

Notice of Annual General Meeting

United Overseas Insurance Limited

(Incorporated in the Republic of Singapore)

Company Registration No.: 197100152R

Notice is hereby given that the **Fortieth Annual General Meeting** of members of the Company will be held at the Penthouse of United Overseas Bank Limited, 80 Raffles Place, 61st Storey, UOB Plaza 1, Singapore 048624 on Friday, 29 April 2011 at 11.00 am to transact the following business:

As Ordinary Business

Resolution 1 To receive the Financial Statements, the Directors' Report and the Auditors' Report for the year ended 31 December 2010.

Resolution 2 To declare a final one-tier tax-exempt dividend of 12.0 cents per share for the year ended 31 December 2010.

Resolution 3 To approve Directors' fees of \$182,500 for 2010 (2009: \$165,000).

Resolution 4 To re-appoint Messrs Ernst & Young LLP as Auditors of the Company and authorise the Directors to fix their remuneration.

Resolution 5 To re-elect Mr Wee Ee Cheong as Director.

To pass the following resolution under Section 153(6) of the Companies Act, Cap. 50:

"THAT pursuant to Section 153(6) of the Companies Act, Cap. 50, _____ be and is hereby re-appointed as a Director of the Company to hold such office until the next Annual General Meeting of the Company."

in respect of:-

Resolution 6 Dr Wee Cho Yaw

Resolution 7 Mr Hwang Soo Jin

Resolution 8 Mr Yang Soo Suan

As Special Business

To consider and, if thought fit, pass the following ordinary resolution:

Resolution 9 "THAT authority be and is hereby given to the Directors of the Company to:

- (a) (i) issue ordinary shares in the capital of the Company ("shares") whether by way of rights, bonus or otherwise; and/ or
- (ii) make or grant offers, agreements or options (collectively, "Instruments") that might or would require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into shares;

at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit; and

- (b) (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue shares in pursuance of any Instruments made or granted by the Directors while this Resolution was in force,

provided that:

- (1) the aggregate number of ordinary shares to be issued pursuant to this Resolution (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 50 per cent of the total number of issued shares, excluding treasury shares, in the capital of the Company (as calculated in accordance with paragraph (2) below), of which the aggregate number of shares to be issued other than on a pro-rata basis to shareholders of the Company (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 20 per cent of the total number of issued shares, excluding treasury shares, in the capital of the Company (as calculated in accordance with paragraph (2) below);
- (2) (subject to such manner of calculation as may be prescribed by the Singapore Exchange Securities Trading Limited ("SGX-ST")) for the purpose of determining the aggregate number of shares that may be issued under paragraph (1) above, the percentage of issued shares shall be based on the total number of issued shares, excluding treasury shares, in the capital of the Company at the time this Resolution is passed, after adjusting for:
 - (i) new ordinary shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time this Resolution is passed; and
 - (ii) any subsequent bonus issue, consolidation or subdivision of shares;
- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Listing Manual of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Articles of Association for the time being of the Company; and
- (4) (unless revoked or varied by the Company in general meeting) the authority conferred by this Resolution shall continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier."

Notes to Resolutions

Resolution 2 is to approve a final dividend. The Transfer Books and Register of Members will be closed from 11 May 2011 to 12 May 2011, both dates inclusive, for the preparation of dividend warrants. Registrable transfers received up to 5.00 pm on 10 May 2011 will be entitled to the dividend. If approved, the dividend will be paid on 24 May 2011.

Resolution 6 is to re-appoint Dr Wee Cho Yaw. Dr Wee is a non-independent member and the Chairman of the Remuneration Committee, and a non-independent member of the Nominating Committee.

Resolution 7 is to re-appoint Mr Hwang Soo Jin. Mr Hwang is an independent member and the Chairman of the Nominating Committee, and an independent member of the Audit and Remuneration Committees.

Resolution 8 is to re-appoint Mr Yang Soo Suan. Mr Yang is an independent member and the Chairman of the Audit Committee, and an independent member of the Nominating and Remuneration Committees.

Notice of Annual General Meeting

Resolution 9 is to empower the Directors to issue ordinary shares in the capital of the Company and to make or grant instruments (such as warrants or debentures) convertible into ordinary shares, and to issue ordinary shares in pursuance of such instruments, up to an amount not exceeding in total 50 per cent of the total number of issued shares, excluding treasury shares, in the capital of the Company, but with a sub-limit of 20 per cent for issue of shares other than on a pro-rata basis to shareholders. For the purpose of determining the aggregate number of ordinary shares that may be issued, the percentage of issued shares in the capital shall be based on the total number of issued shares, excluding treasury shares, in the capital of the Company at the time that Resolution 9 is passed, after adjusting for (a) new ordinary shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time that Resolution 9 is passed, and (b) any subsequent bonus issue, consolidation or subdivision of ordinary shares.

By Order of the Board

Chan Vivien

Secretary

Singapore, 4 April 2011

Notes:

- 1 A member entitled to attend and vote at the Meeting is entitled to appoint a proxy or proxies to attend and vote in his stead. A proxy need not be a member of the Company.
- 2 To be effective, the instrument appointing a proxy or proxies must be deposited at 80 Raffles Place, #04-20, UOB Plaza 2, Singapore 048624 (Attention: The Company Secretary), not less than 48 hours before the time set for holding the Meeting.

Proxy Form



United Overseas Insurance Limited
(Incorporated in the Republic of Singapore)
Company Registration No.: 197100152R

IMPORTANT

1. The Annual Report 2010 is sent to investors who have used their CPF monies to buy shares of United Overseas Insurance Limited, FOR INFORMATION ONLY.
2. This Proxy Form is not valid for use by CPF investors and shall be ineffective for all intents and purposes if used or purported to be used by them.
3. CPF investors who wish to vote should contact their CPF Approved Nominees.

I/We _____ (Name)

of _____ (Address)

being (a) member/members of United Overseas Insurance Limited (the "Company"), hereby appoint:

Name	NRIC/Passport No.	Proportion of shareholdings	
		No. of shares	%
Address			

and/or *

Name	NRIC/Passport No.	Proportion of shareholdings	
		No. of shares	%
Address			

* Please delete as appropriate.

or failing him/her, the **Chairman of the Meeting** as my/our proxy, to attend and vote for me/us on my/our behalf at the **Fortieth Annual General Meeting** of members of the Company, to be held at the Penthouse of United Overseas Bank Limited, 80 Raffles Place, 61st Storey, UOB Plaza 1, Singapore 048624 on Friday, 29 April 2011 at 11.00 am and at any adjournment thereof.

(Please indicate with an "X" in the space provided how you wish your proxy to vote. In the absence of specific directions, the proxy will vote as the proxy deems fit.)

No.	Ordinary Resolutions	For	Against
Resolution 1	Financial Statements, Directors' Report & Auditors' Report		
Resolution 2	Final Dividend		
Resolution 3	Directors' Fees		
Resolution 4	Auditors & their remuneration		
Resolution 5	Re-election (Mr Wee Ee Cheong)		
Resolution 6	Re-appointment (Dr Wee Cho Yaw)		
Resolution 7	Re-appointment (Mr Hwang Soo Jin)		
Resolution 8	Re-appointment (Mr Yang Soo Suan)		
Resolution 9	Authority to issue shares		

Dated this _____ day of _____ 2011

Signature(s) or Common Seal of Shareholder(s)

Shares in:	No. of Shares
(i) Depository Register	
(ii) Register of Members	
Total	

Important: Please read notes overleaf

Notes:

1. Please insert the number of shares held by you and registered in your name in the Depository Register of The Central Depository (Pte) Limited and in the Register of Members. If no number is inserted, the instrument of proxy will be deemed to relate to all the shares held by you.
2. A member of the Company entitled to attend and vote at a Meeting of the Company is entitled to appoint not more than two proxies to attend and vote instead of him. A proxy need not be a member of the Company.
3. Where a member appoints two proxies, the appointment shall be invalid unless he specifies the proportion of his shareholding (expressed as a percentage of the whole) to be represented by each proxy.
4. Completion and return of this instrument appointing a proxy shall not preclude a member from attending and voting at the Meeting. Any appointment of a proxy or proxies shall be deemed to be revoked if a member attends the Meeting in person, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under this instrument of proxy, to the Meeting.
5. The instrument appointing a proxy or proxies must be deposited at 80 Raffles Place, #04-20, UOB Plaza 2, Singapore 048624 (Attention: The Company Secretary), not less than 48 hours before the time appointed for the Meeting.
6. The instrument appointing a proxy or proxies must be signed under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed under its common seal or under the hand of an officer or attorney duly authorised. Where an instrument appointing a proxy is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof (failing previous registration with the Company) must be lodged with the instrument of proxy, failing which the instrument may be treated as invalid.
7. A corporation which is a member may authorise by a resolution of its directors or other governing body such person as it thinks fit to act as its representative at the Meeting, in accordance with its Articles of Association and Section 179 of the Companies Act, Chapter 50 of Singapore.
8. The Company shall be entitled to reject the instrument of proxy if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument of proxy. In addition, in the case of shares entered in the Depository Register, the Company may reject any instrument of proxy if the appointor is not shown to have shares entered against his name in the Depository Register as at 48 hours before the time appointed for holding the Meeting, as certified by The Central Depository (Pte) Limited to the Company.
9. Agent Banks acting on the request of CPF Investors who wish to attend the Meeting as Observers are required to submit in writing, a list with details of the investors' names, NRIC/Passport numbers, addresses and number of shares held. The list should be signed by an authorised signatory of the agent bank and should reach the Company Secretary's office at 80 Raffles Place, #04-20, UOB Plaza 2 Singapore 048624, not later than 48 hours before the time appointed for holding the Meeting.

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**BUSINESS REPLY SERVICE
PERMIT NO. 07399**



The Company Secretary
80 Raffles Place #04-20 UOB Plaza 2
Singapore 048624

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